

# The Aftermath of a Crypto-Ransomware Attack at a Large Academic Institution

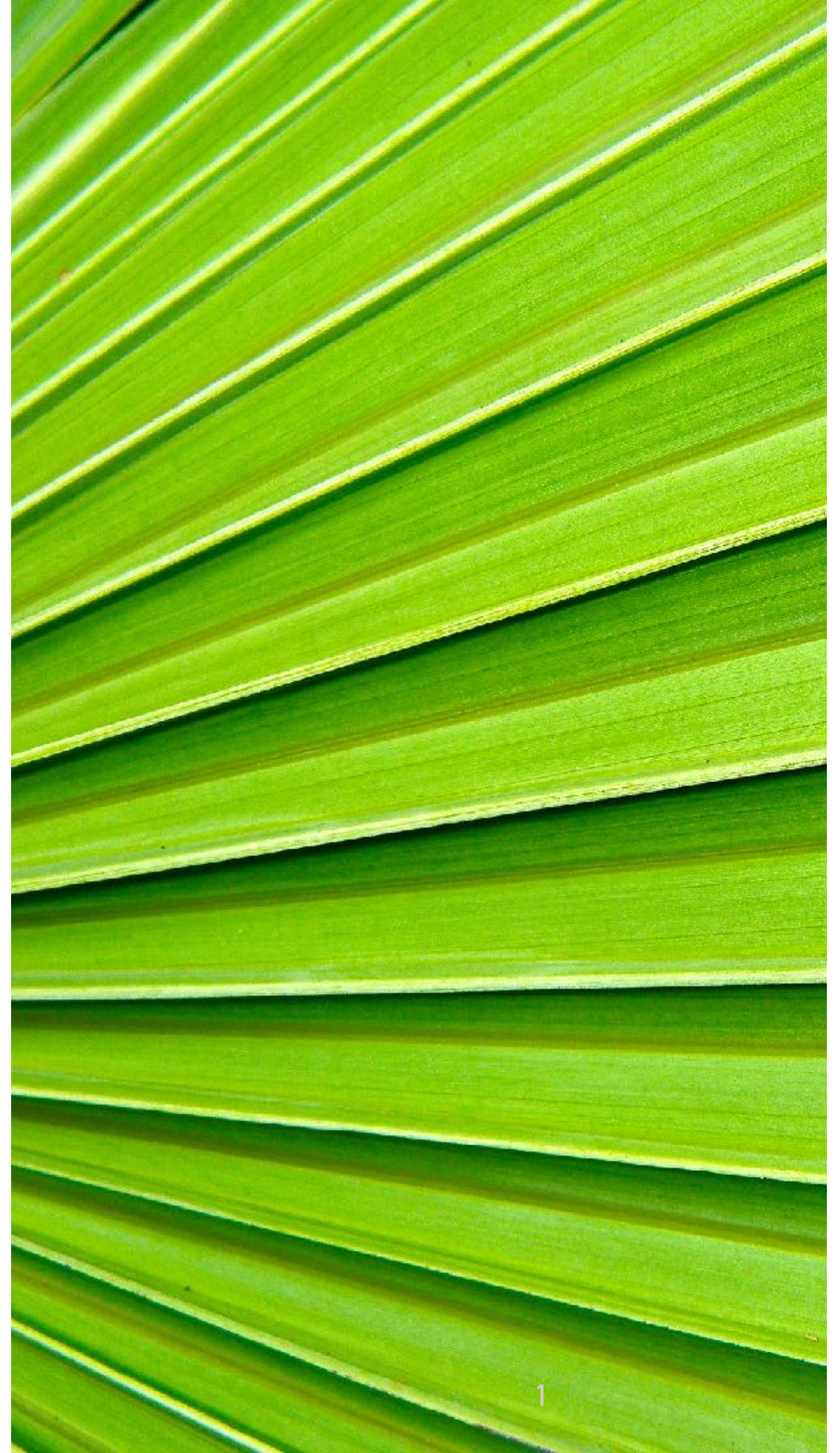
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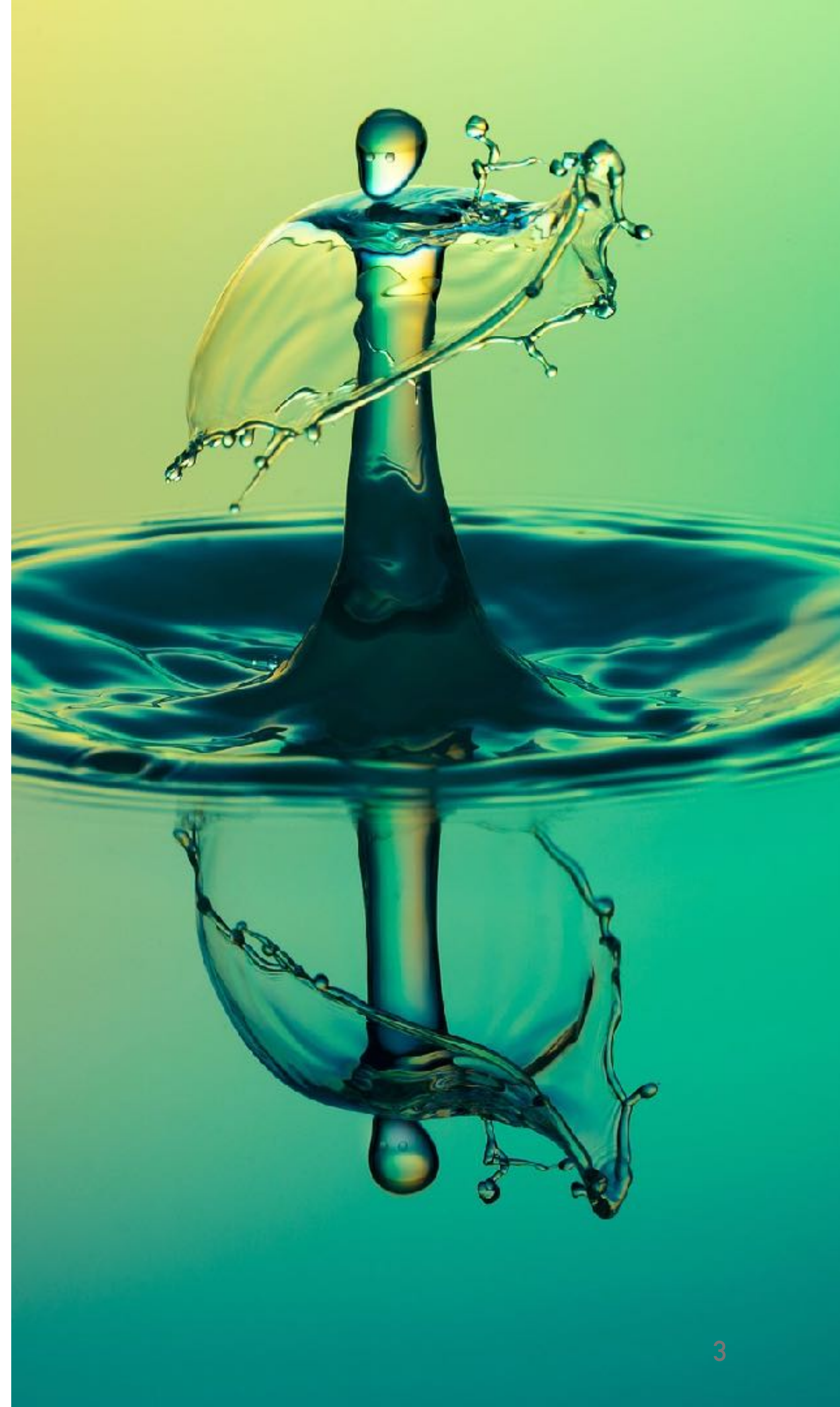


We had the (un)fortunate opportunity  
to witness the immediate aftermath of  
a significant ransomware attack at a  
large university...

*here's what happened...*

“

We are  
experiencing...  
'a network  
interruption'



Our aim was to **understand the immediate and longer-term impact of this incident on end-users to learn how organizations can better prepare and respond**

# UNDERSTAND WHAT HAPPENED

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# SURVEY METHODOLOGY

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- 150 participants
  - faculty (13%), staff (31%), students (38%), undisclosed (18%)
- Collected within 6 weeks, ~30 min per survey
  
- Questions
  - pre/post attack security practices
  - behaviours, thoughts, emotions during the attack
  - impressions of how the situation was managed
  - areas for improvement of emergency protocols

# INTERVIEW METHODOLOGY

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- 30 participants
  - faculty (3), staff (13), students (14)
- Collected within 6 weeks, ~60 min interviews
- Questions
  - pre/post attack security practices
  - attitudes and experiences with the attack and emergency protocols
- Inductive thematic analysis



# RESULTS

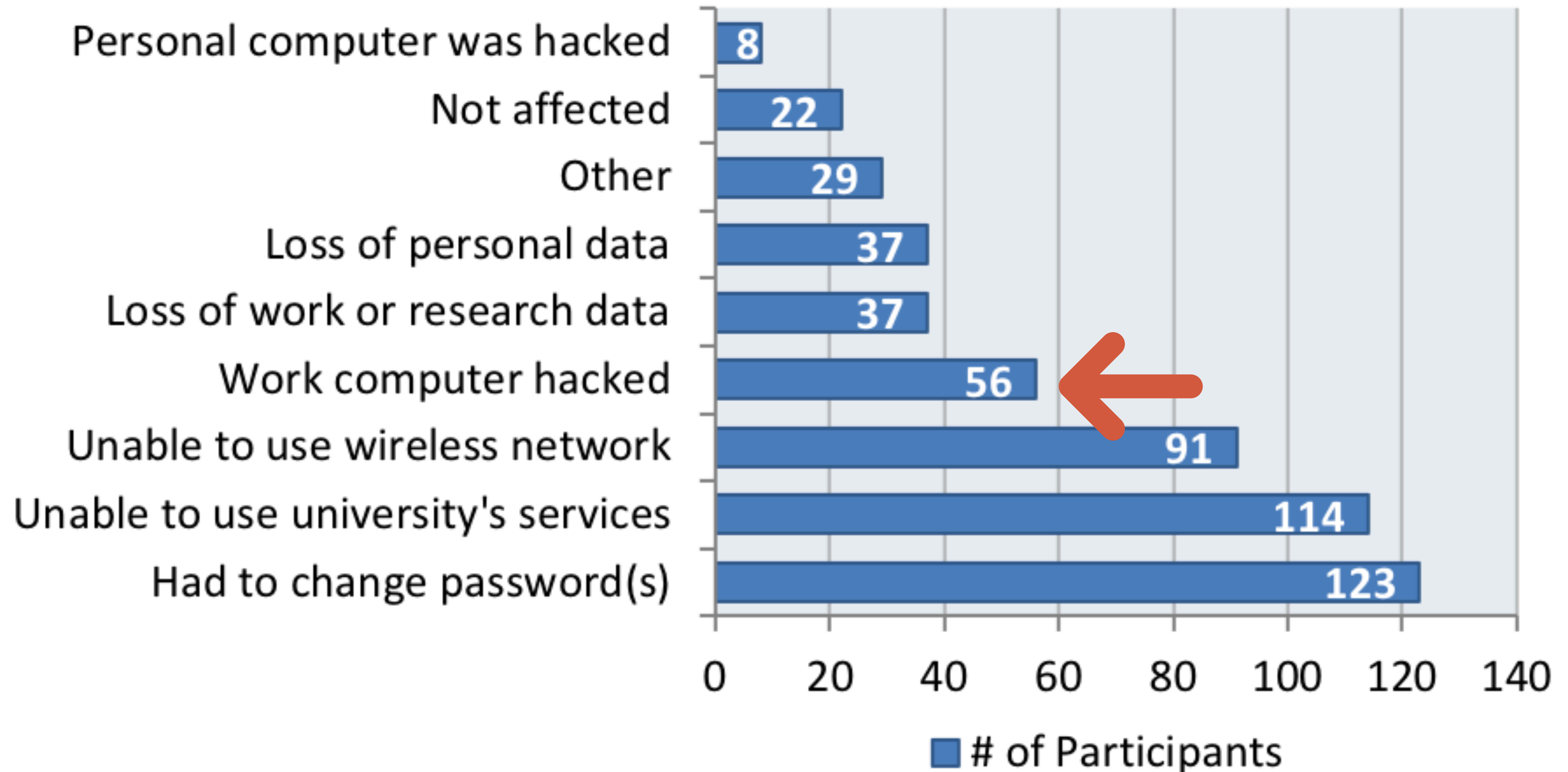
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# 1. TECHNOLOGICAL & PRODUCTIVITY IMPACT

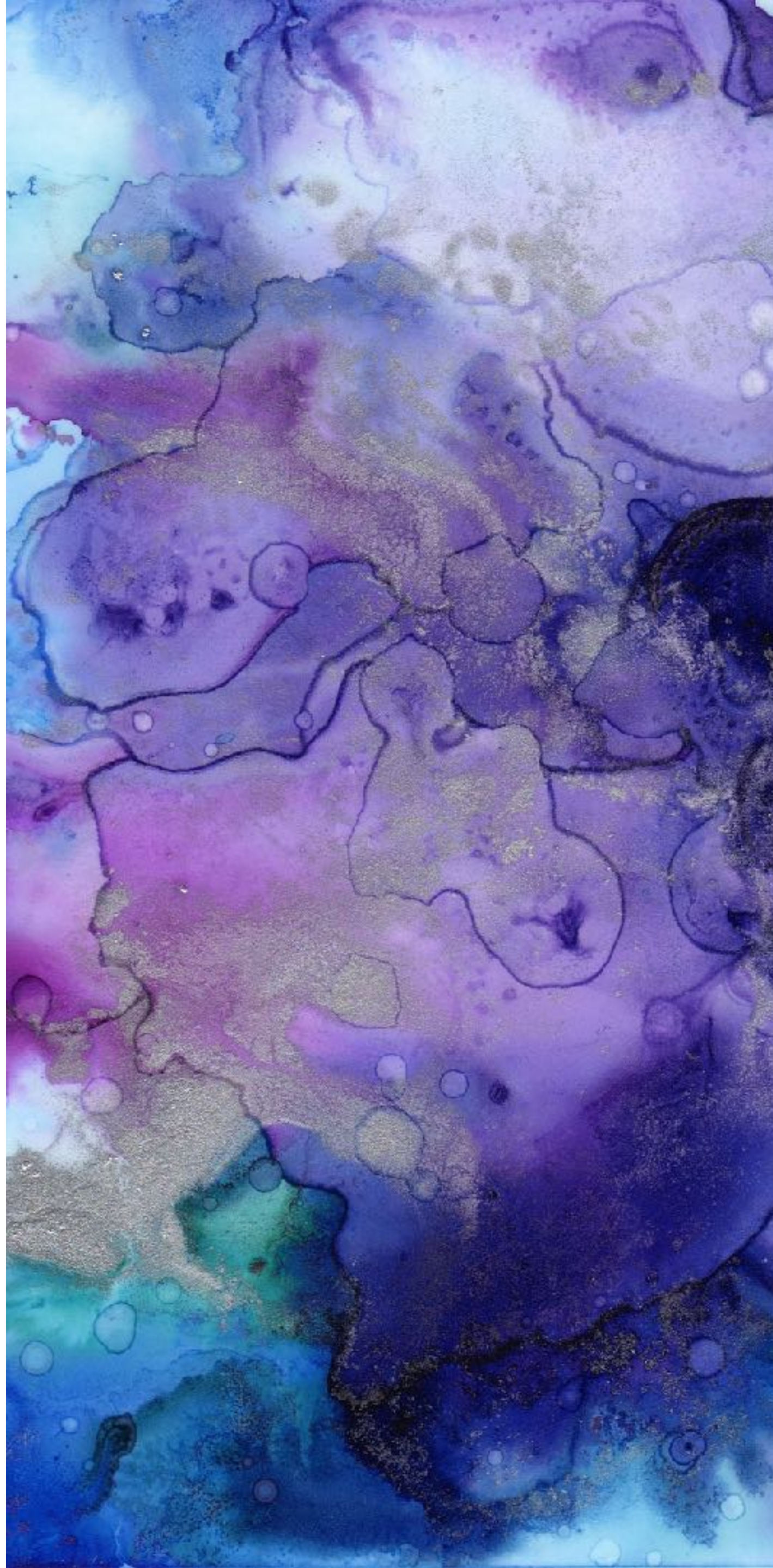
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“

Pretty much everyone was impacted in some way [...] whether it's being not able to use a computer or not being able to use some service

- Staff



“

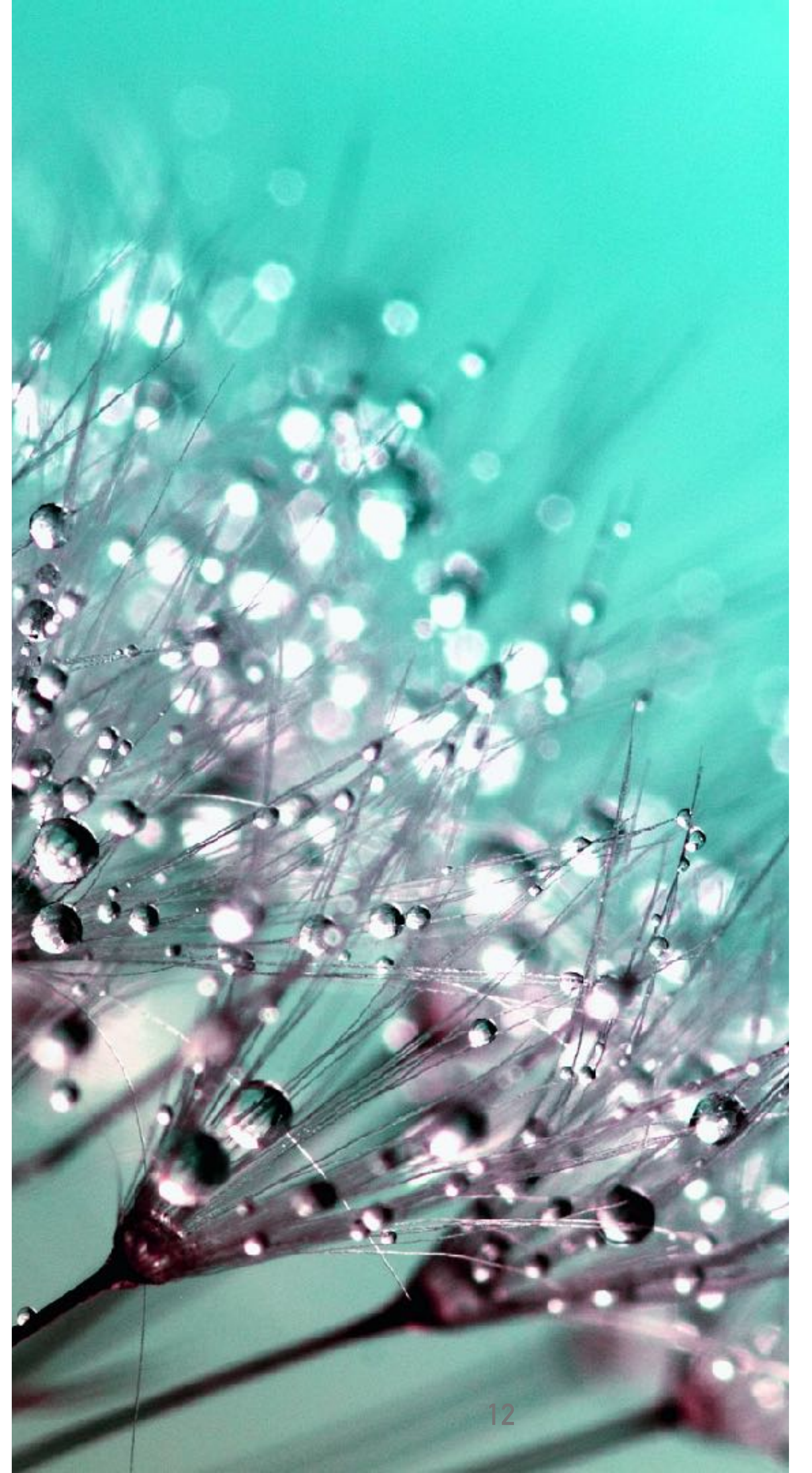
That’s all my work there, about fifteen years of work [...] But then it slowly started turning all the files into encrypted files at home as well, and then I realized this thing was not going to stop until it had done them all.

- Faculty member

“

Even now I still run into issues...  
just when I need things, all of  
sudden it is not working properly  
[...] Your work days are  
interrupted and you are not  
working at the same pace or being  
able to accomplish as much.

- Staff





## 2. PERSONAL AND SOCIAL IMPACT

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- Worried/concerned (n=52)
- Upset/angry/disappointed/insecure (29)
- Frustrated/annoyed (27)
- Shocked/surprised (27)
- Feared
  - data loss (51)
  - loss/theft of personal & financial data (38)
  - lost productivity (27)
  - further infection (17)

“ I coincidentally had a doctor’s appointment around that time and my blood pressure was really high. . . I was anxious about the fact that I lost work and people weren’t able to email me, then there was a whole rush of people that needed to talk to me, and I was anxious about [catching up].

- Staff

“

It was kind of like we didn't have a role in this situation. We were just the people that were affected and [we should] stay out of the way

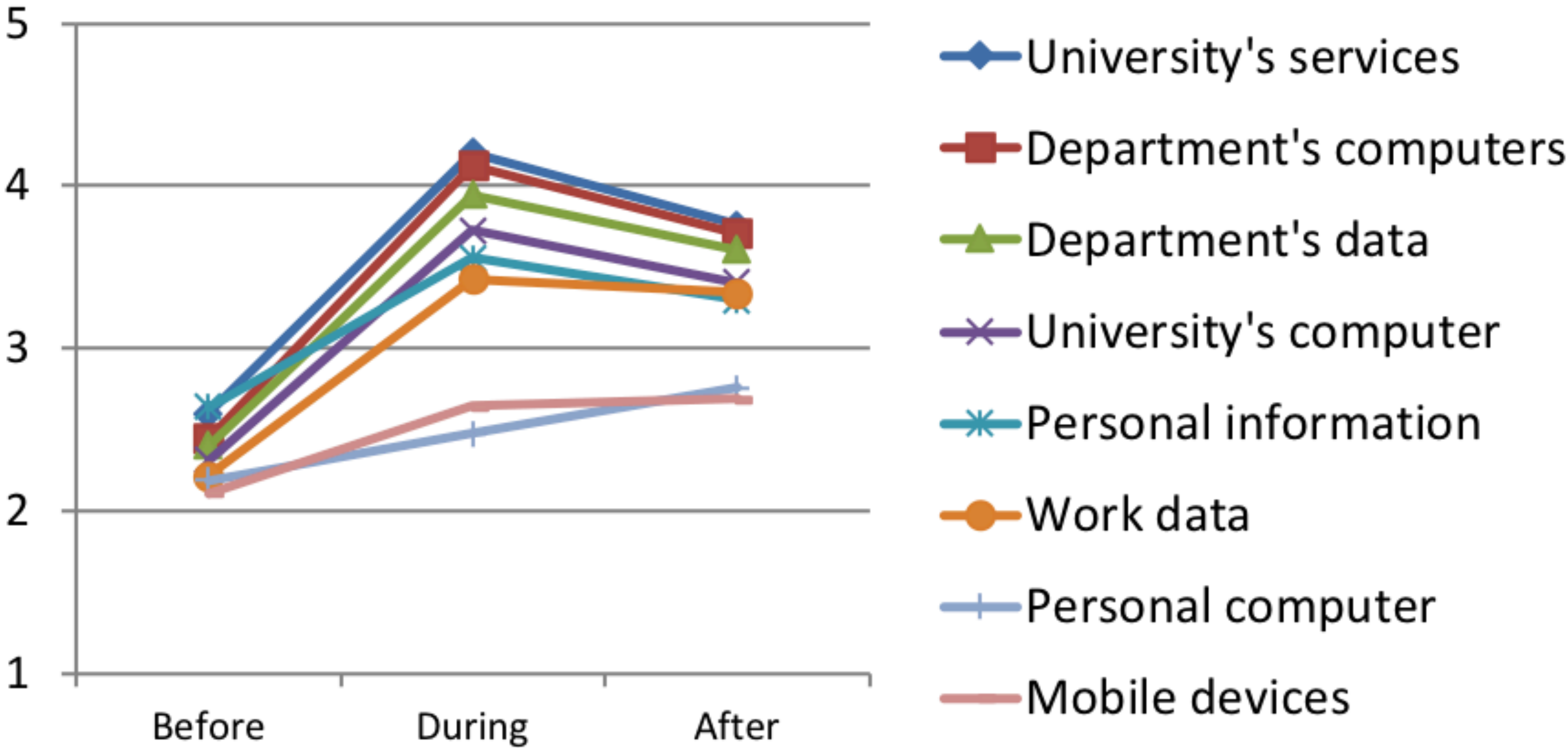
- Grad student



# 3. RISK PERCEPTION AND SECURITY PRACTICES

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Perceived likelihood of compromise





## 4. COMMUNICATION

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- Only 12% were first notified through official channels.
- Relied on word-of-mouth, social media, news
- Only 10% thought the university handled the incident well.
  
- Wants:
  - clear details about the problem
  - consistent instructions
  - frequent updates

“

Communication is  
key. If you're not  
telling people what is  
going on, that is  
creating a whole  
other level of panic

- Staff



“

Still to this day to be honest, I don't feel like there was ever an end. There was [notifications] like 'we are working on the situation [...] Ok you can connect again'. It was never like 'It's over.' So it's all very much like it's never really ended”

- Grad Student

# WHAT DID WE LEARN?

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# 1. Share the plan

## 2. Communication is key

# 3. Give victims a voice

# 4. Practice user-centric security



# 5. Offer user-centric training

# 6. Provide user-centric data storage

# CONCLUSION

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## QUESTIONS?

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