



The Battle for New York:

A Case Study of Applied
Digital Threat Modeling at the
Enterprise Level

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Threat Modeling

- ▶ What is it?
- ▶ Why do it?
- ▶ Where's the proof?

Threat Modeling

This study is the **first** empirical evaluation of a digital threat modeling framework at the enterprise level



An aerial photograph of the New York City skyline, featuring numerous skyscrapers and the Hudson River. The image is overlaid with a geometric pattern of colorful triangles (red, yellow, orange, white) in the top-left and bottom-right corners. The word "Environment" is written in white, sans-serif font across the top center of the image.

Environment

Study Methods

Baseline

Educational
Intervention

Individual
Sessions

Post-training
Survey

30-day
Follow-up

120-day
Analysis

Six-part process over the span of
120 days

Baseline Survey



Baseline

Educational
Intervention

1-hour Educational Intervention

Baseline

Educational
Intervention



Center of Gravity

Actionable
Defense Plan

Center of Gravity Worksheet

<p>Please state your work section's objective/mission:</p> <p>1</p> <p>What assets are used to accomplish this mission?</p> <p>2</p> <p>What is your center of gravity?</p> <p>3</p>	<p><u>Critical Capabilities</u></p> <p>4</p>
<p><u>Critical Requirements</u></p> <p>5</p>	<p><u>Critical Vulnerabilities</u></p> <p>6</p>
<p><u>Threat Capabilities</u></p> <p>7</p>	<p><u>Threat Requirements</u></p> <p>8</p>
<p><u>Defense Plan</u></p> <p>9</p>	

Baseline

Educational
Intervention

Individual
Sessions

1-on-1 TMF Application Session

Baseline

Educational
Intervention

Individual
Sessions

Post-training
Survey

Immediate Post-training Survey

Export Output for Validation

Baseline

Educational
Intervention

Individual
Sessions

Post-training
Survey

30-day
Follow-up

30-Day Follow-up Survey

Baseline

Educational
Intervention

Individual
Sessions

Post-training
Survey

30-day
Follow-up

120-day
Analysis

120-day Analysis of Logs

Baseline

Educational
Intervention

Individual
Sessions

Post-training
Survey

30-day
Follow-up

120-day
Analysis

Perceived Efficacy
Accuracy
Actual Adoption
Actual Efficacy

Perceived Efficacy

What did participants think about the threat modeling framework?



Accuracy

Did participants produce relevant mitigating strategies?



Actual Adoption

What remained with the organization beyond initial training?



Actual Efficacy

What impact did changes have on the enterprise?





Results



Baseline

- ▶ 25 participants (37% of workforce)
- ▶ Commercial services
- ▶ Compliance standards
- ▶ Industry best practices



Perceived Efficacy

- ▶ 12/25 identified new aspects never before considered
- ▶ More confident in their abilities
- ▶ Empowered to communicate



“

“Plan effectively, document, track, monitor progress, and essentially understand our security posture”



Accuracy

- ▶ 96% ADP accuracy
- ▶ 147 unique mitigation strategies (64% new)
- ▶ 16/25 ADPs ready for immediate implementation



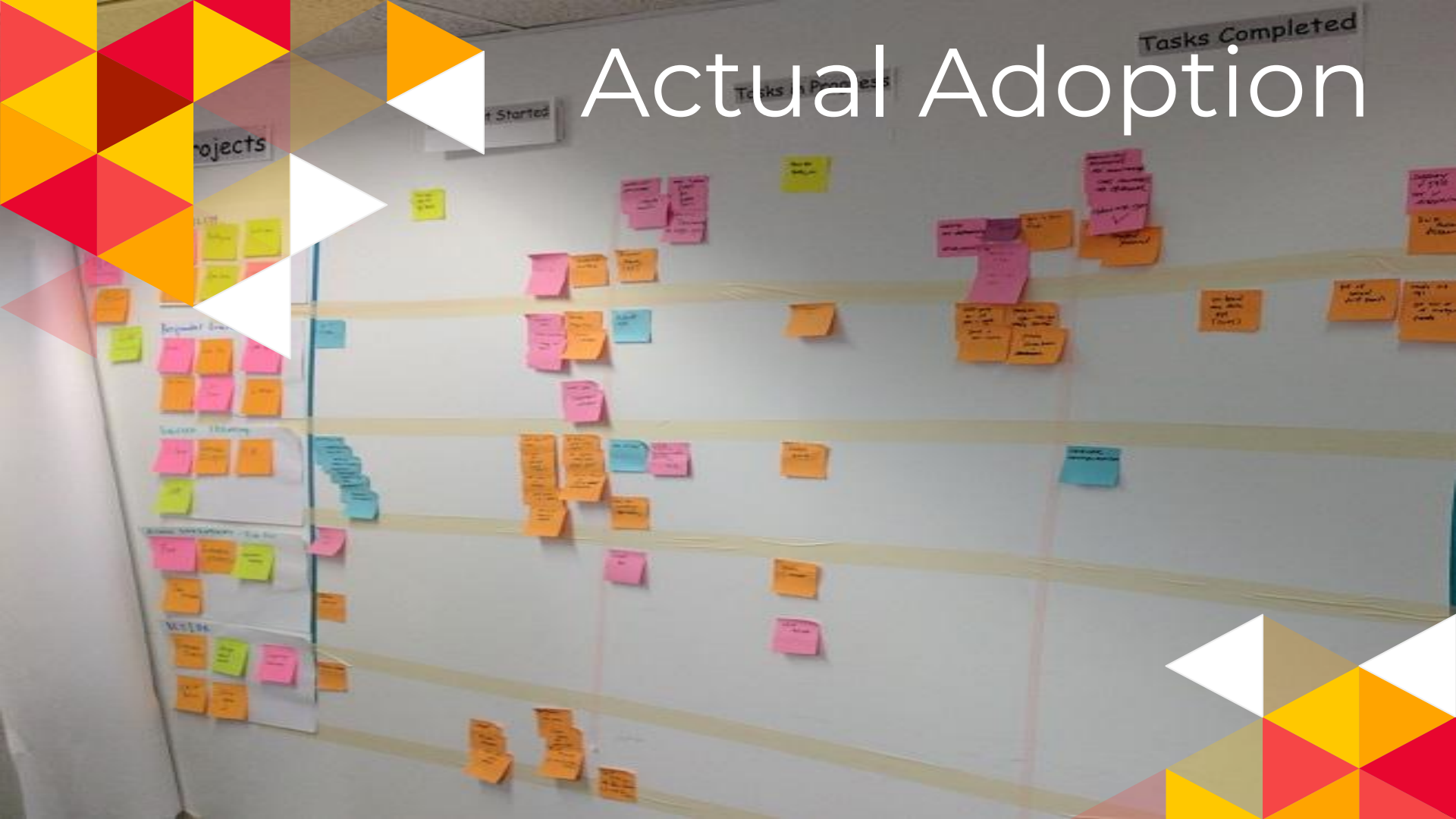
Accuracy

- ▶ No work role, amount of education, IT experience, or combination thereof enjoyed a statistically significant advantage

Actual Adoption

- Securing accounts
- Crowdsourcing assessments
- Improving sensor coverage
- Reducing human error

Actual Adoption



Actual Efficacy

- **Securing accounts**
- Crowdsourcing assessments
- Improving sensor coverage
- Reducing human error

Blocked account hijackings of five privileged user accounts

Actual Efficacy

- Securing accounts
- **Crowdsourcing assessments**
- Improving sensor coverage
- Reducing human error

Discovered and remedied three vulnerabilities in public-facing web servers

Actual Efficacy

- Securing accounts
- Crowdsourcing assessments
- **Improving sensor coverage**
- Reducing human error

Blocked 541
unique intrusion
attempts

Limitations

- No TMF comparison
- Demand characteristics
- Representative environment?

Summary

- <2-hr training made an immediate impact without additional costs
- Identified 147 unique mitigation strategies
- Quantitatively improved security over 120 days
- Useful for empowering and communicating

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