Techniques and Tools for

### A Coherent Discussion About Performance

in Complex Systems





### Performance Must Matter

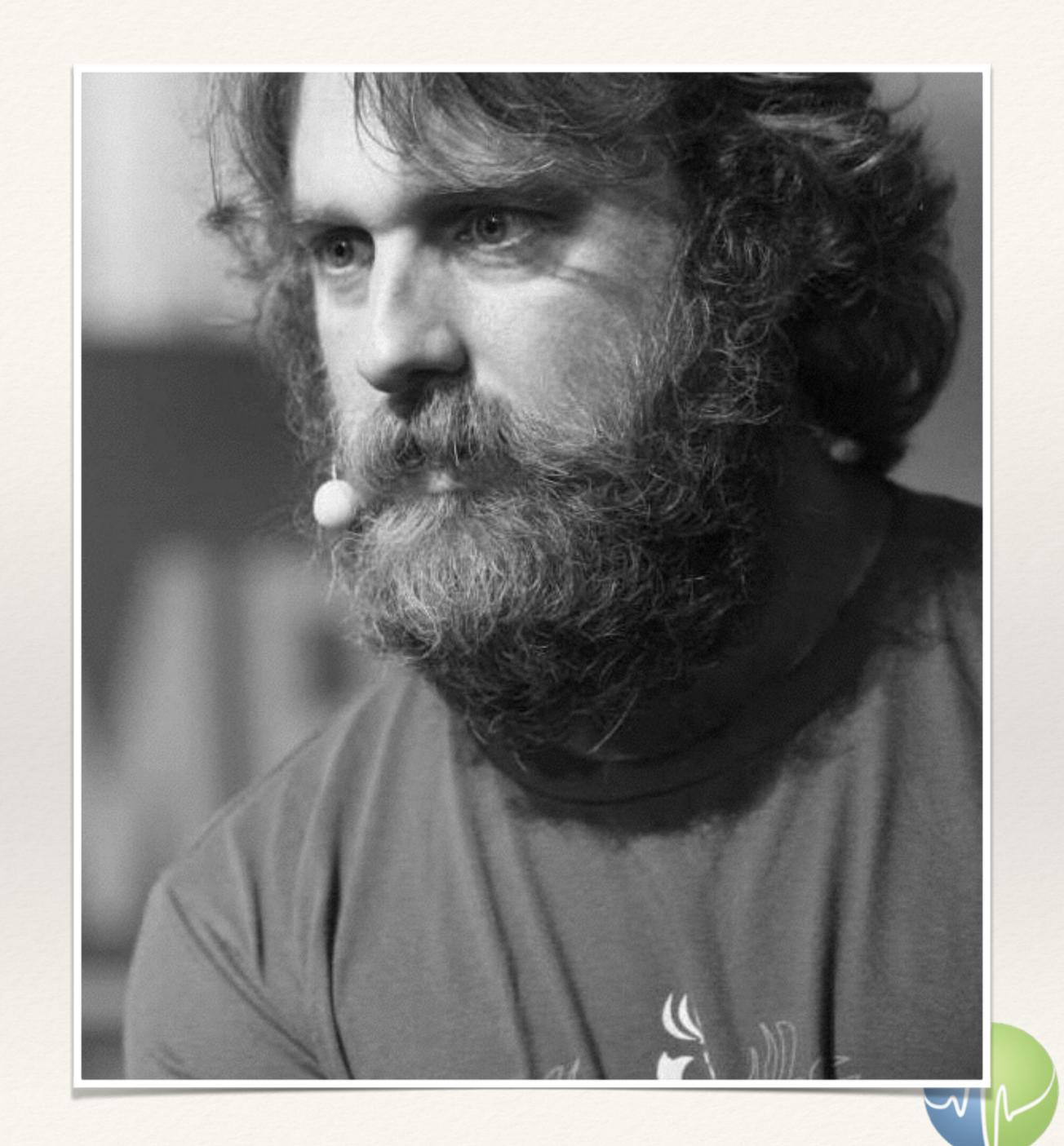
First it must be made relevant.

Then it must be made important.

## If you don't care about Performance

You are in the wrong talk.

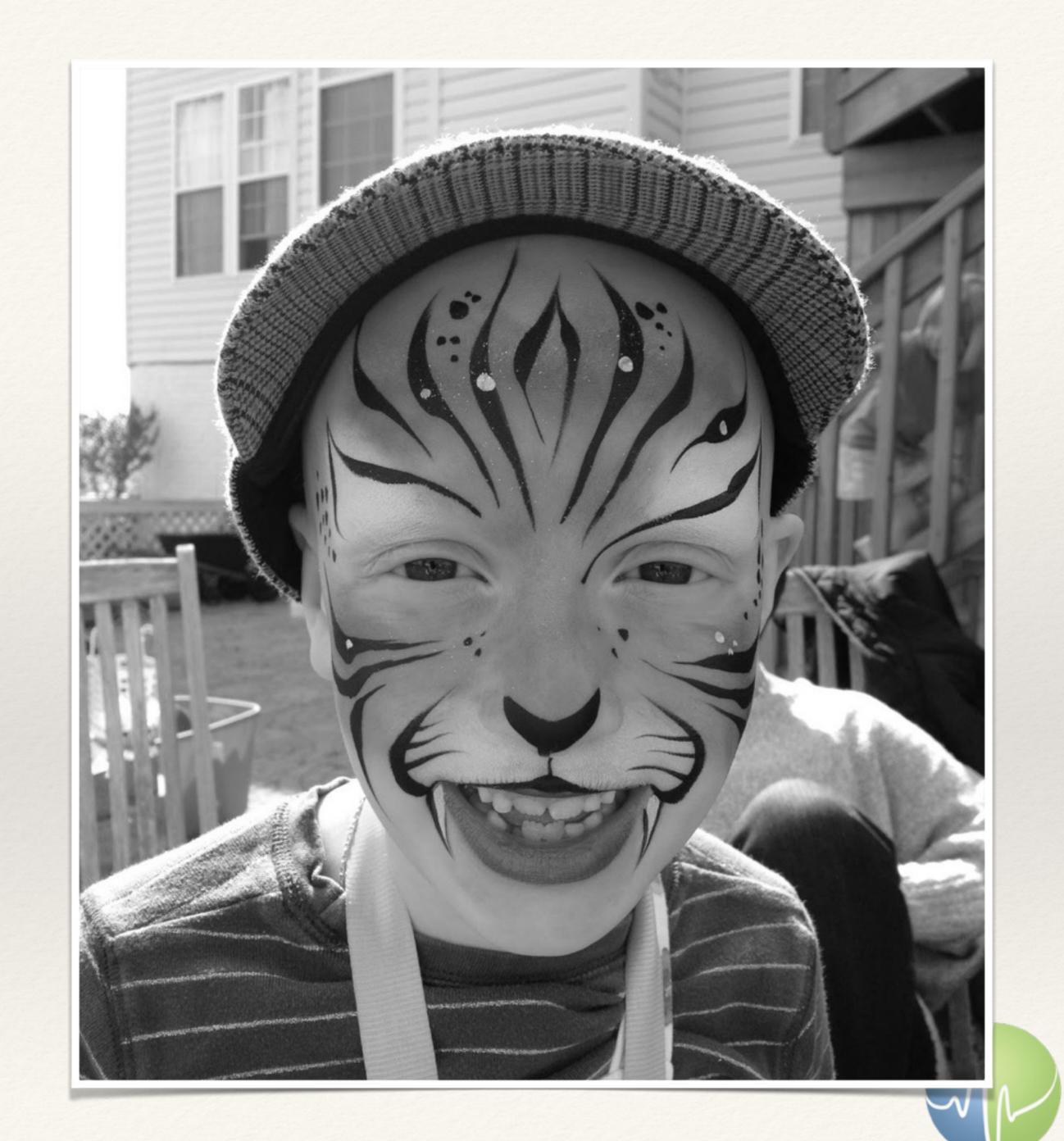
@postwait should throw you out.



Perhaps some justification is warranted

#### Performance...

makes a better user experience increases loyalty reduces product abandonment increases speed of product development lowers total cost of ownership builds more cohesive teams





## Consistent Terminology

Inconsistent terminology is the

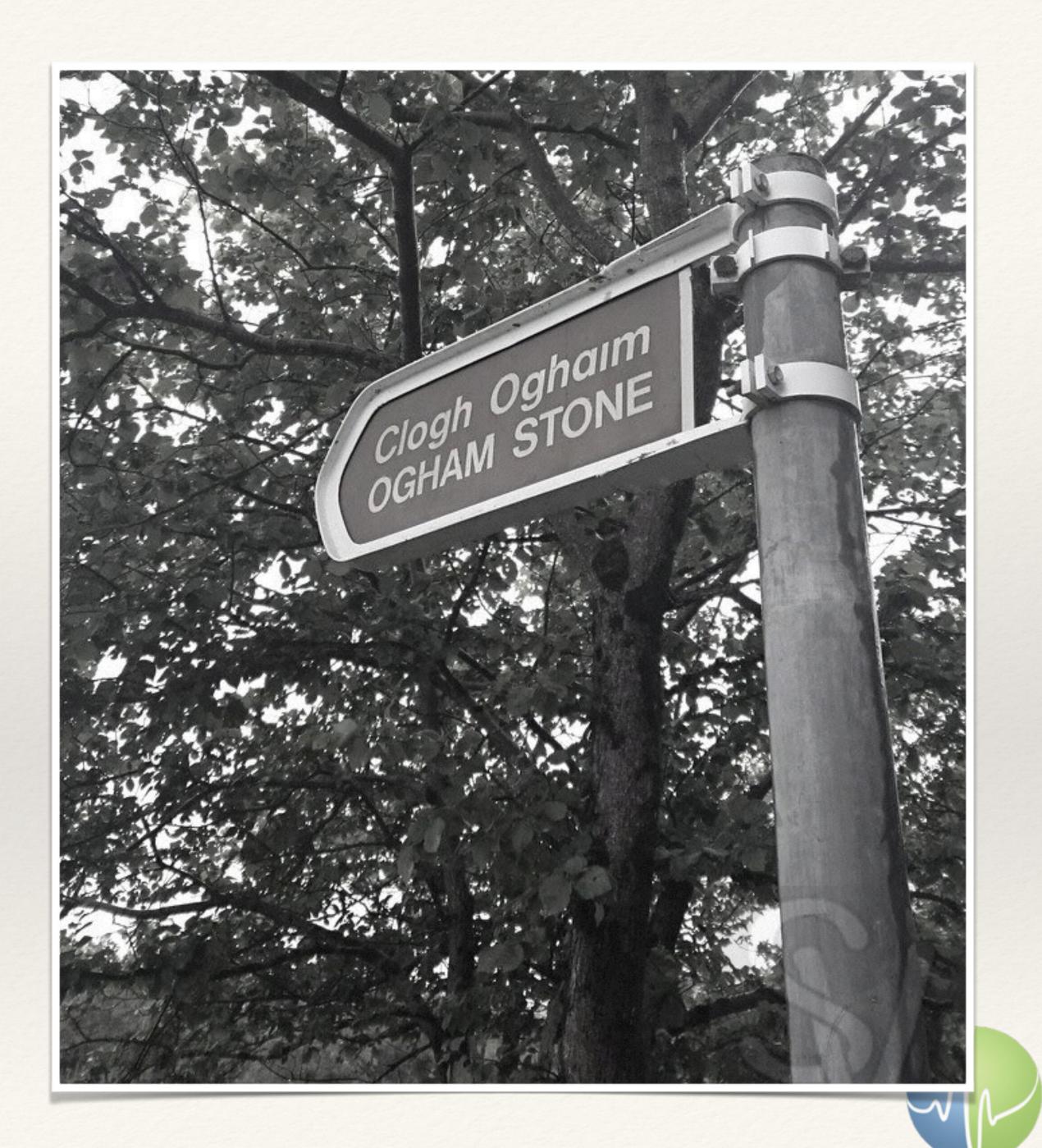
best way to argue about agreeing

RFC: http://l42.org/GwE

#### Define: Monitoring

Discusses:

components, systems, observability, agents, static and dynamic properties



## "Monitoring is the action of observing and checking static and dynamic properties of a system."

-Heinrich Hartmann



tl;dr it's all about latency...

#### Throughput vs. Latency

Lower latency often affords increased throughput.

Throughput is a well tread topic and uninteresting.

Latency is the focus.



#### "Latency is the mind killer."

-Artur Bergman



Generally, time should be measured in seconds. UX latency should be in milliseconds.

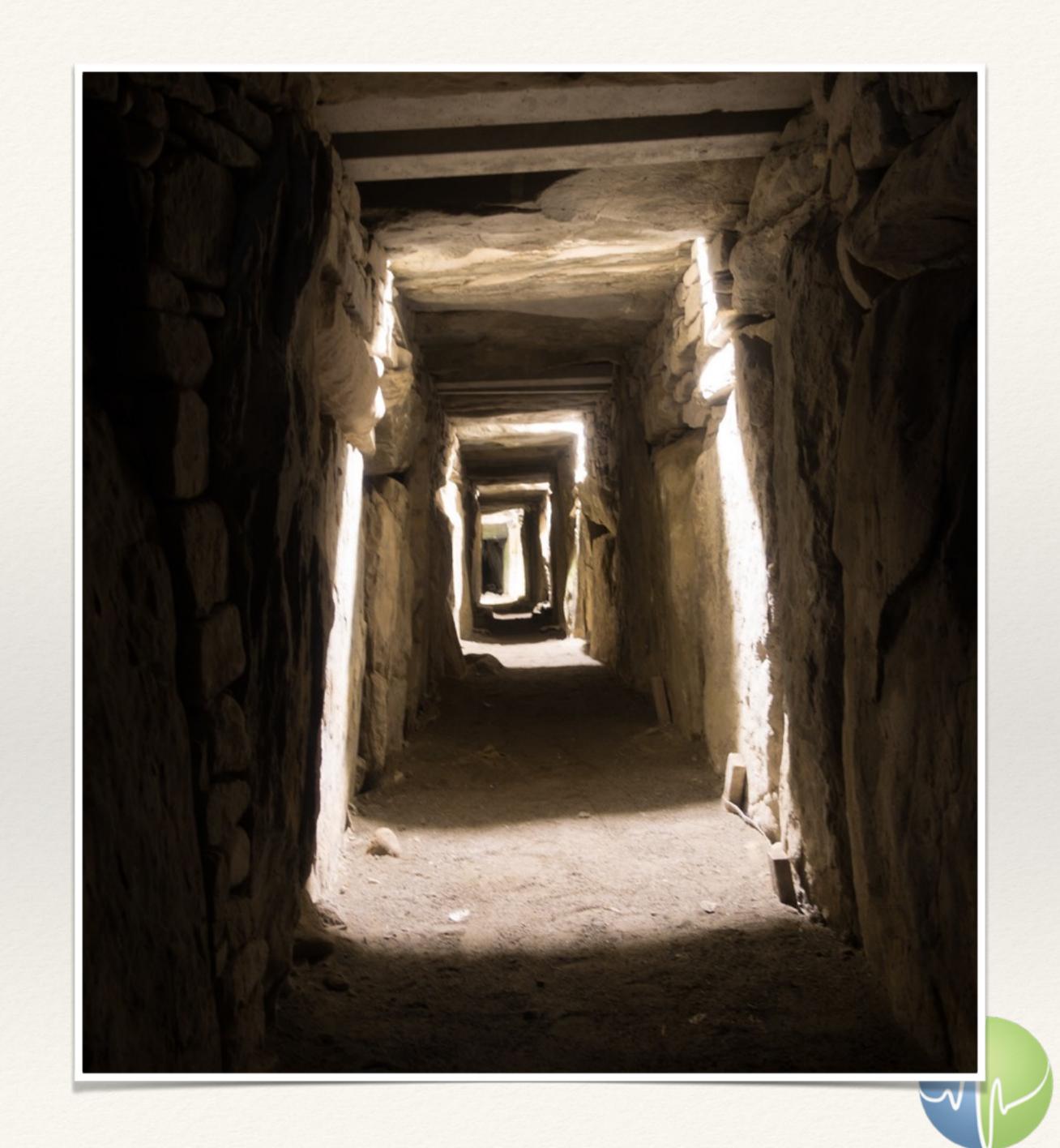
#### Time

Users can't observe microseconds.

Users quit over seconds.

Users experience is measured in milliseconds.

That said: seconds are the clearest international unit of measurement. Use non-integral seconds.



## "Time is an illusion. Lunchtime doubly so."

-Douglas Adams



# "Seconds are the clearest unit of time measurement. Use non-integral seconds for measuring time. Convert for people later."

-Theo Schlossnagle

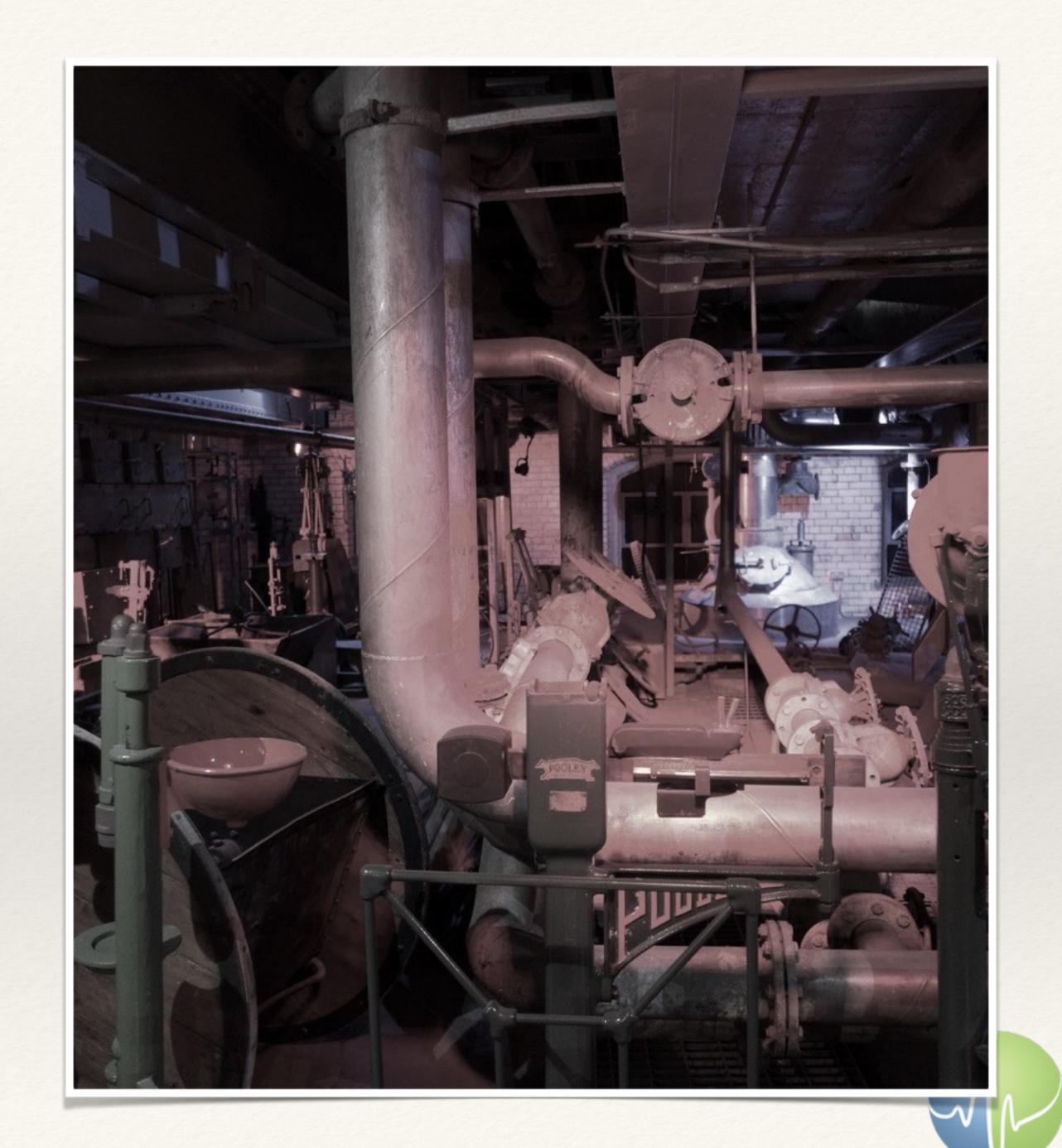


Music is all about the space between the notes.

#### Connectedness

Performance is about how quickly you can complete some work.

In a connected service architecture, performance is also about the time spent between the service layers.



#### Developing a

#### Performance Culture

It is easy to develop a rather unhealthy performance culture.





Focus on

#### Small Individual Wins





Report on and celebrate

## Large Collective Wins





What's next?

# The Future of Systems Observability

Have a deeply technical cross-team conversation about performance



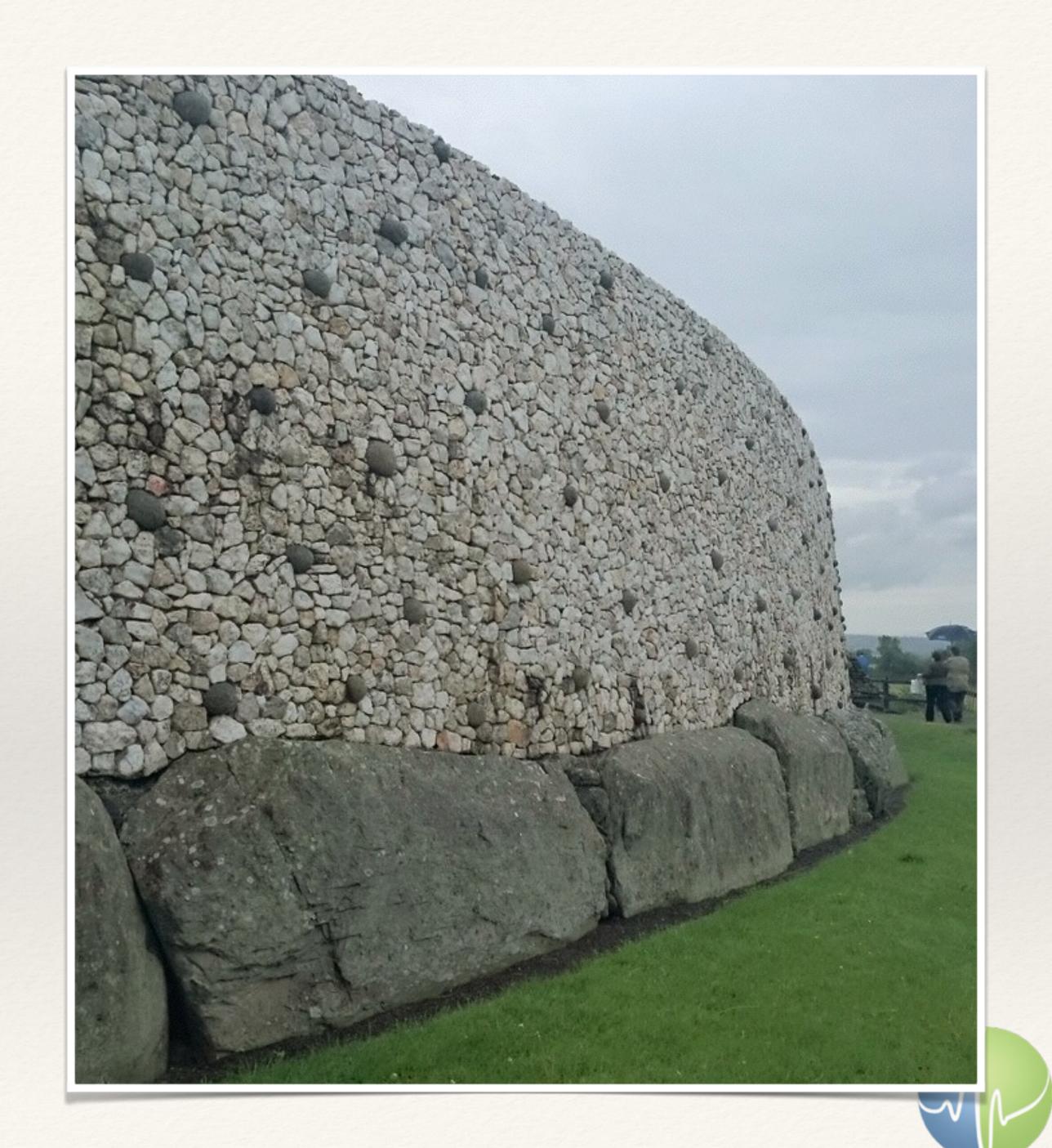
## To predict the future, we look to the past.

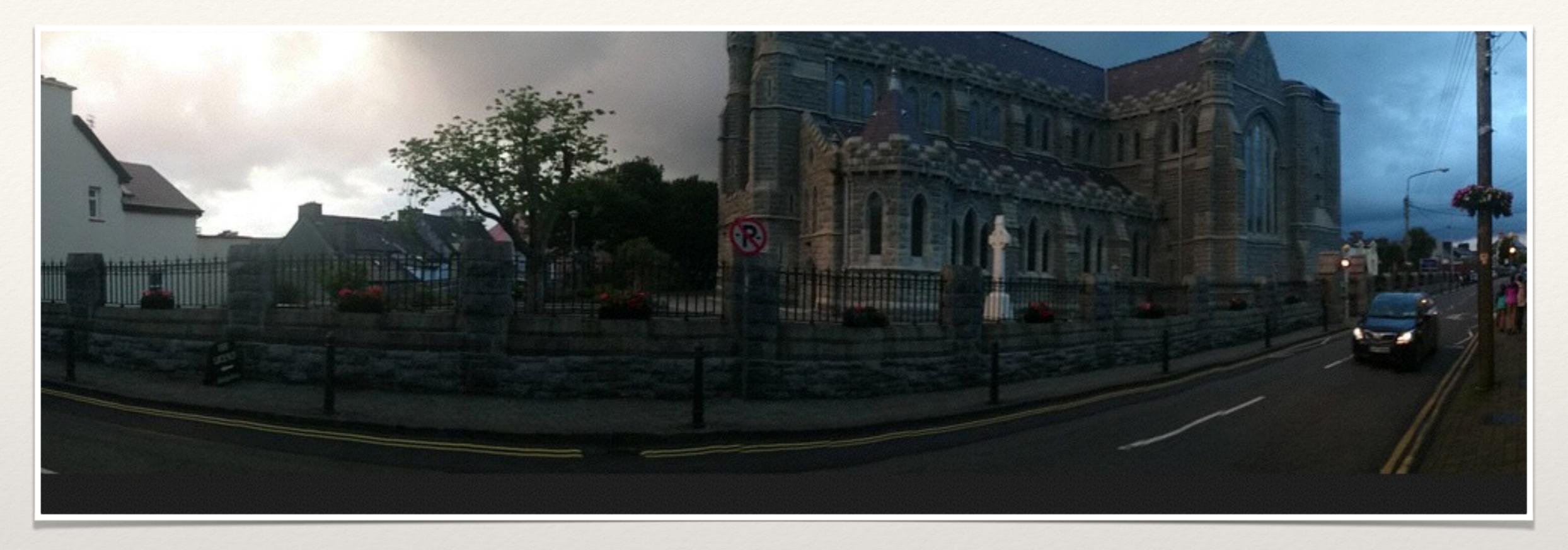
#### Web monitoring:

- [2000]-> Synthetic Monitoring
- [2010] -> RUM

#### Systems monitoring:

- [2010] -> Synthetic Monitoring
- [????] -> Observed Behavior Monitoring





A search for the best representation of behavior

# To win, we must compromise

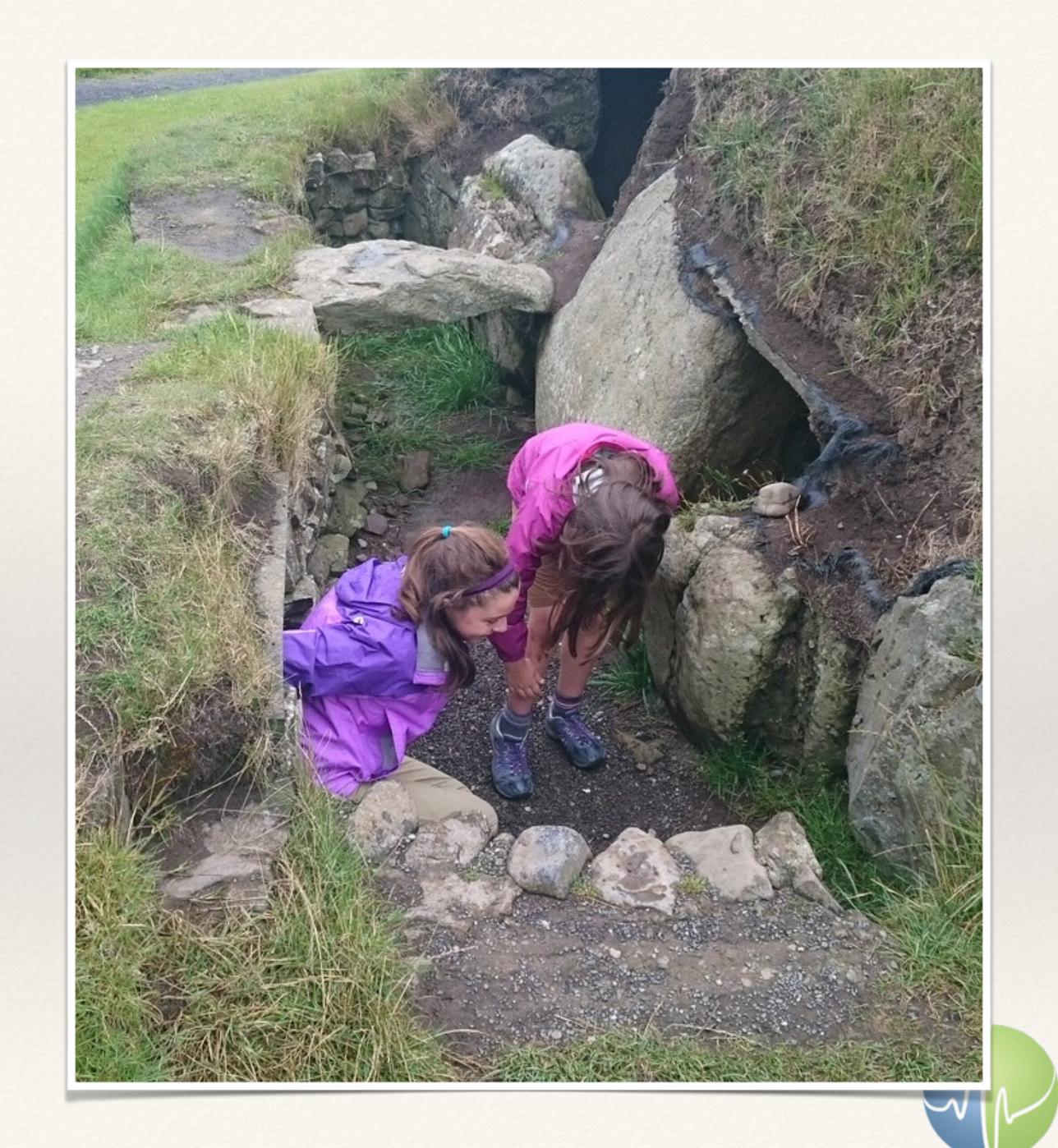
To conquer our informationtheoretic issue, we must take a different approach.

## Full system tracing. Sometimes.

Fun...

The way for deep contextual truth.

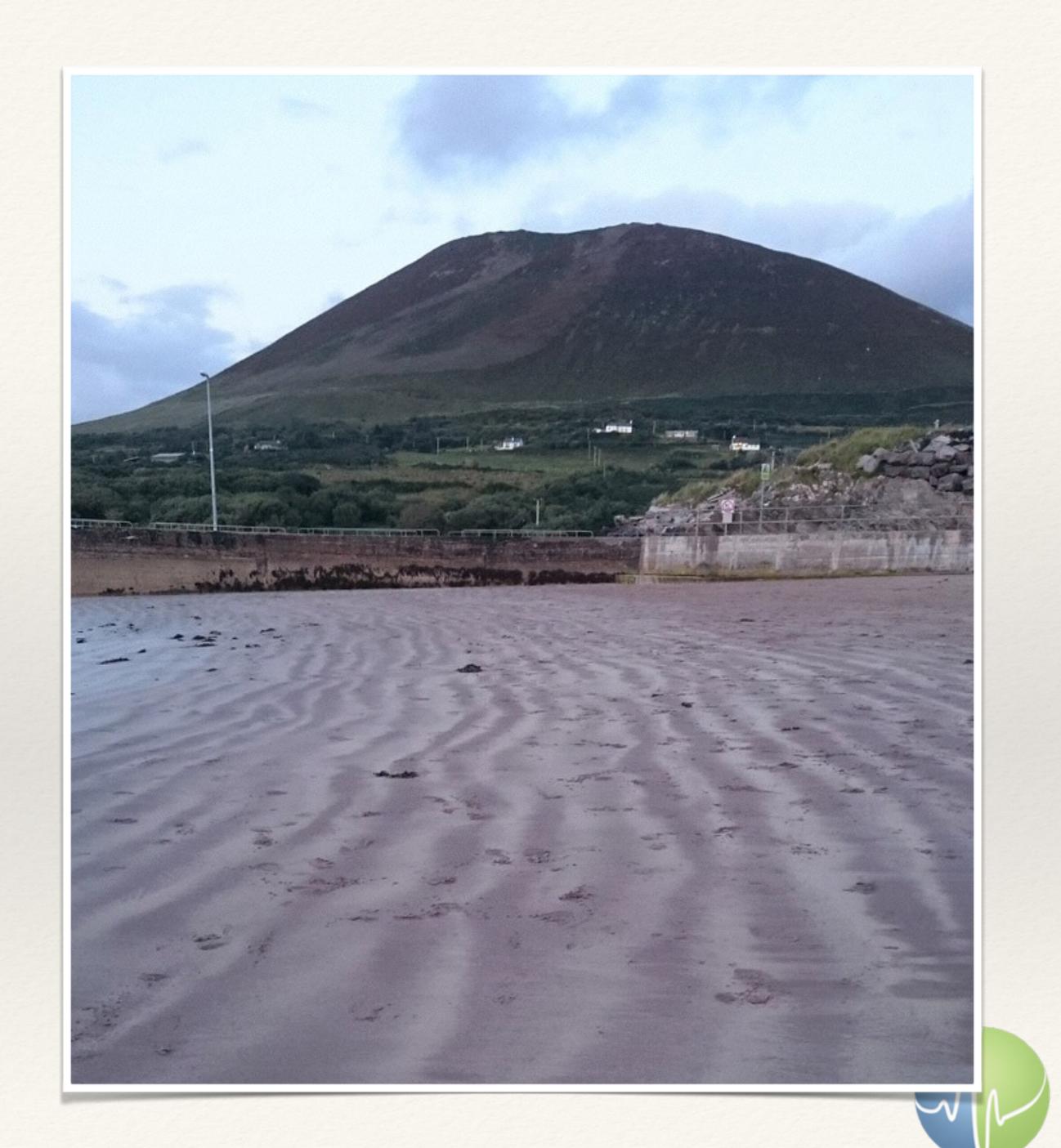
Often dirty and expensive.



#### Keep the volume, Lose the dimensionality.

You can't find where each grain of sand came from.

But you can understand an accurate topology of the beach over time and reason about it.





Tooling must transcend the team and keep conversations consistent

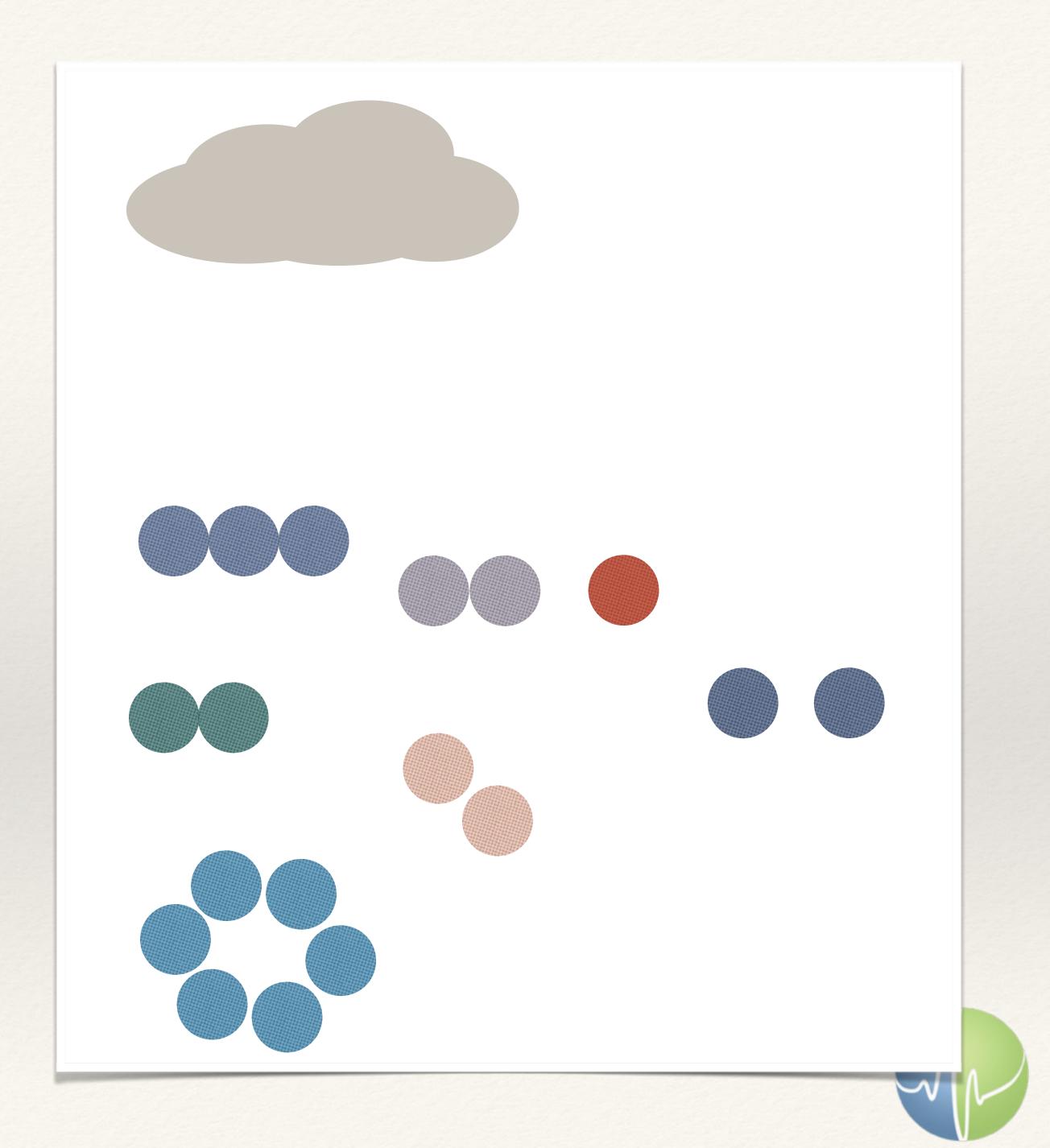
Large-Scale Distributed Systems Tracing Infrastructure

#### Dapper

Google published a paper:

research.google.com/pubs/pub36356.html

As usual, code never saw the outside.



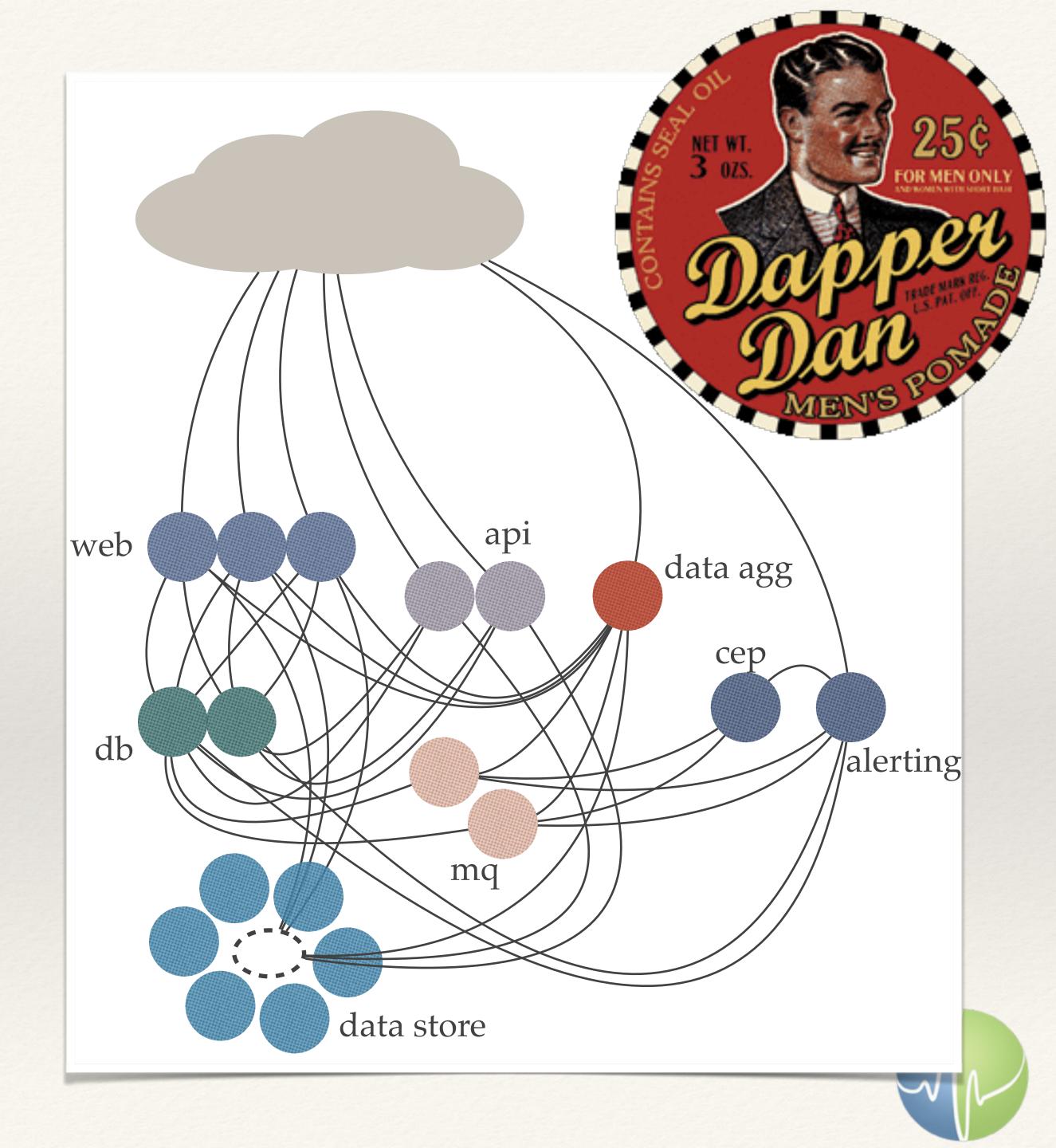
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#### Dapper

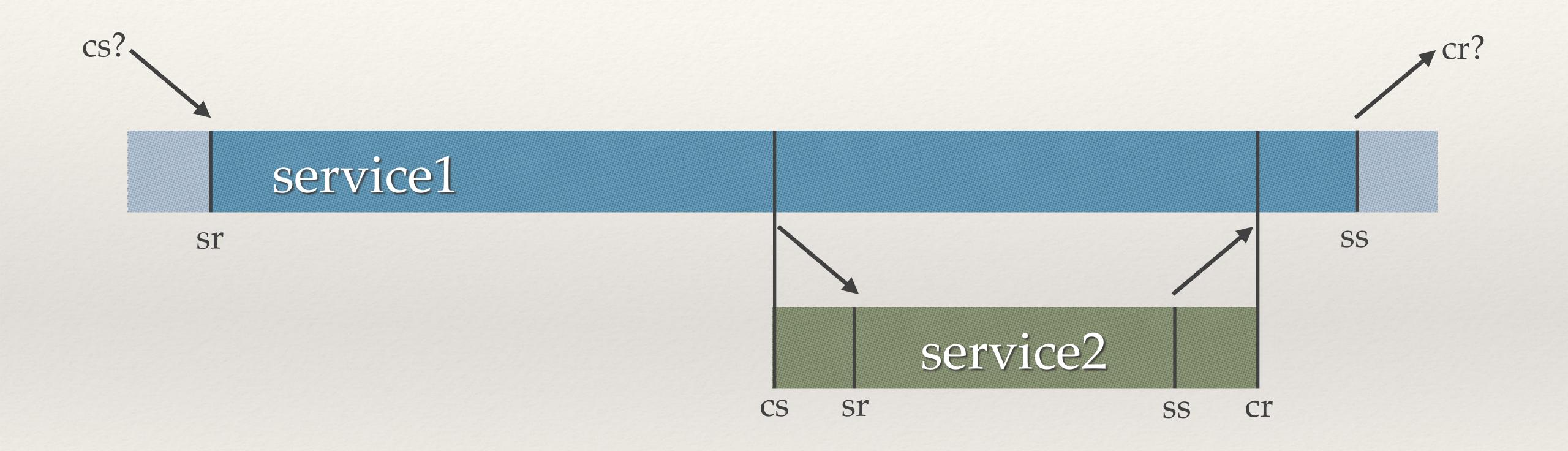
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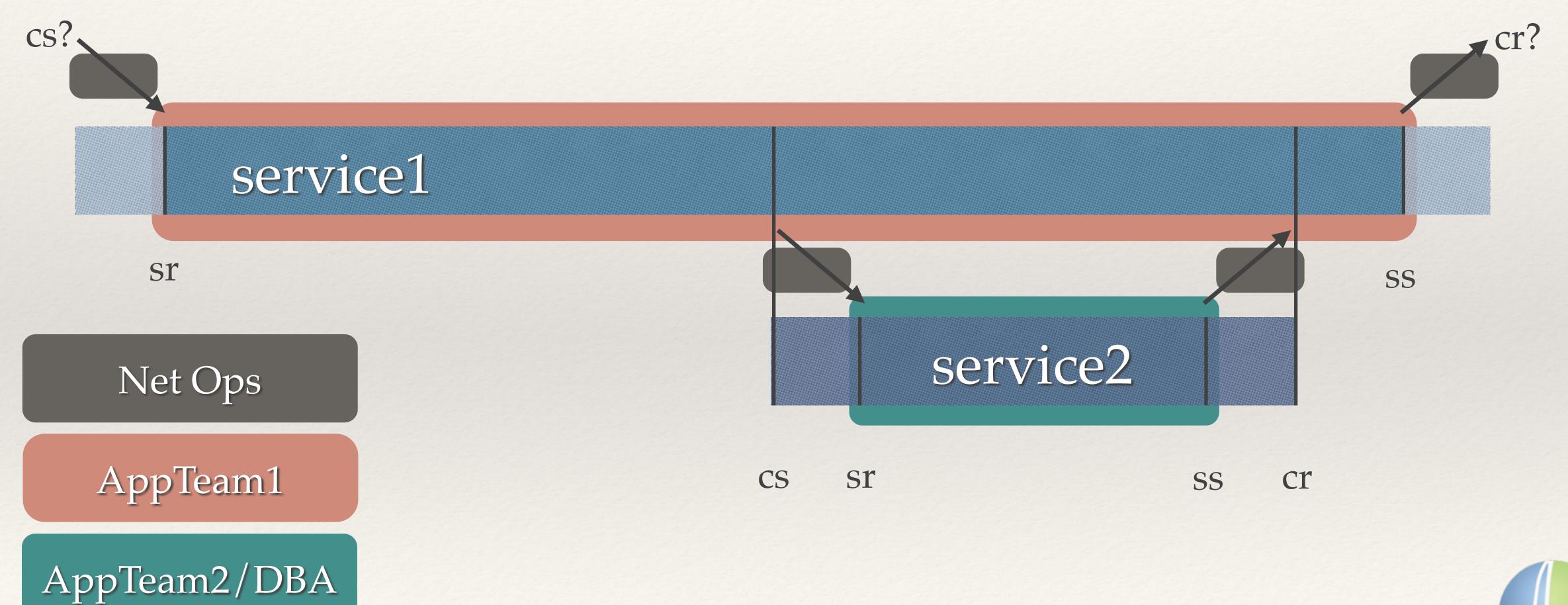


#### Visualization



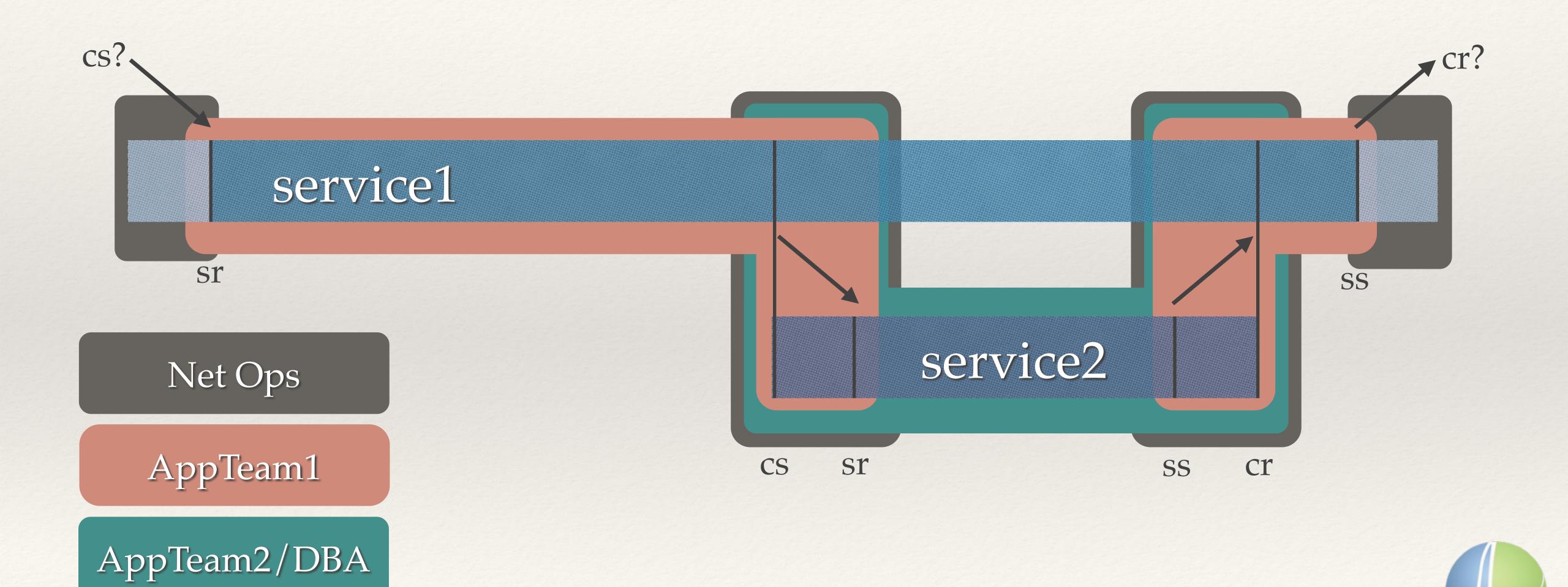


#### Siloed Teams





### Better Responsibilities





This doesn't work at all levels

### Imagine Service "Disk"

If you trace into each disk request and record these spans...

we now have an information-theoretic issue



#### A pseudo-Dapper

#### Zipkin OpenZipkin

Twitter sought to (re)implement Dapper.

Disappointingly few improvements.

Some unfortunate UX issues.

Sound. Simple. Valuable.



Thrift and Scribe should both die.

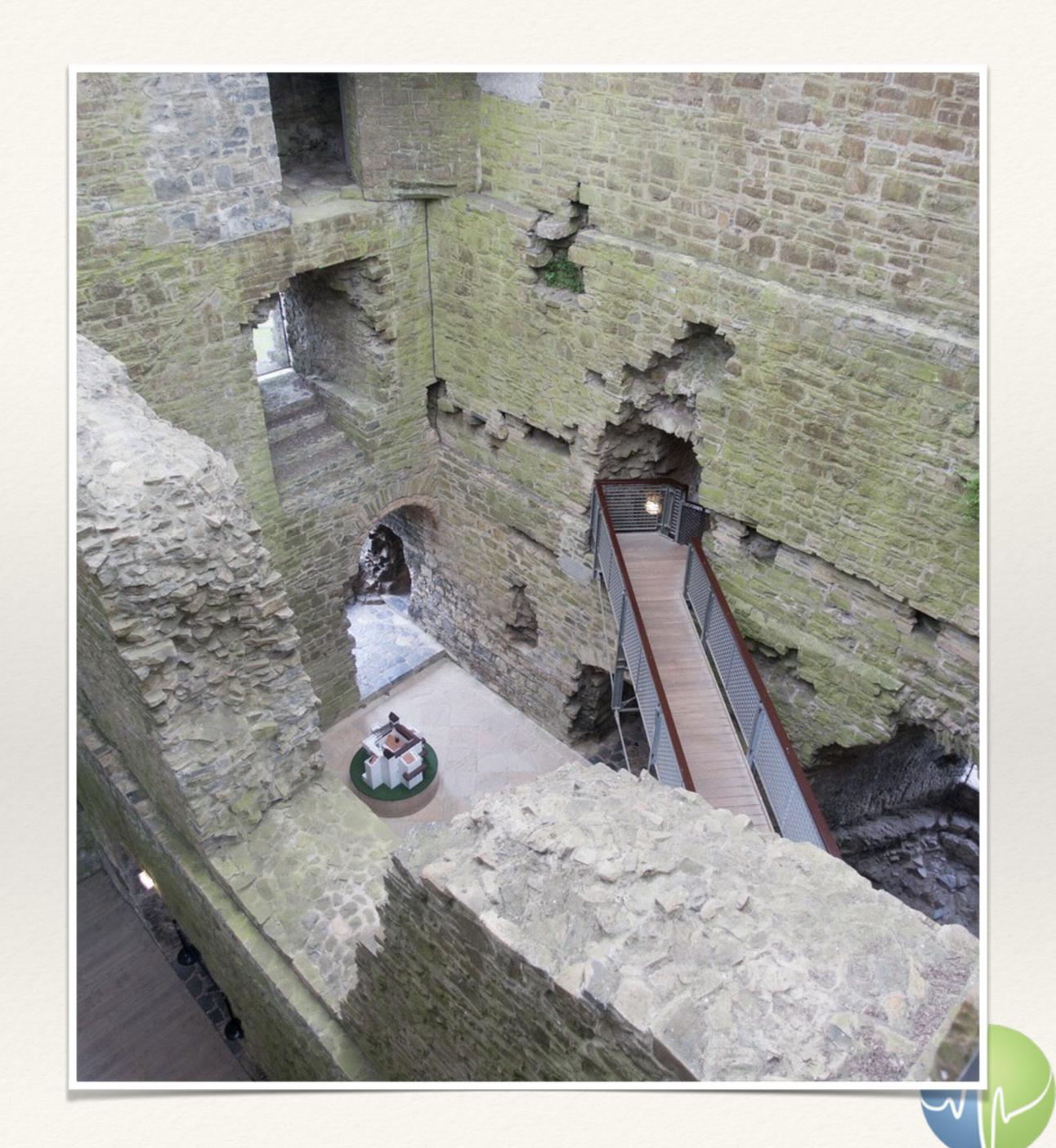
#### Scribe is Terrible

Terrible. Terrible Terrible.

Zipkin frames are thrift encoded.

Scribe is "strings" in Thrift.

Zipkin is Thift, in base64, in Thrift. WTF?



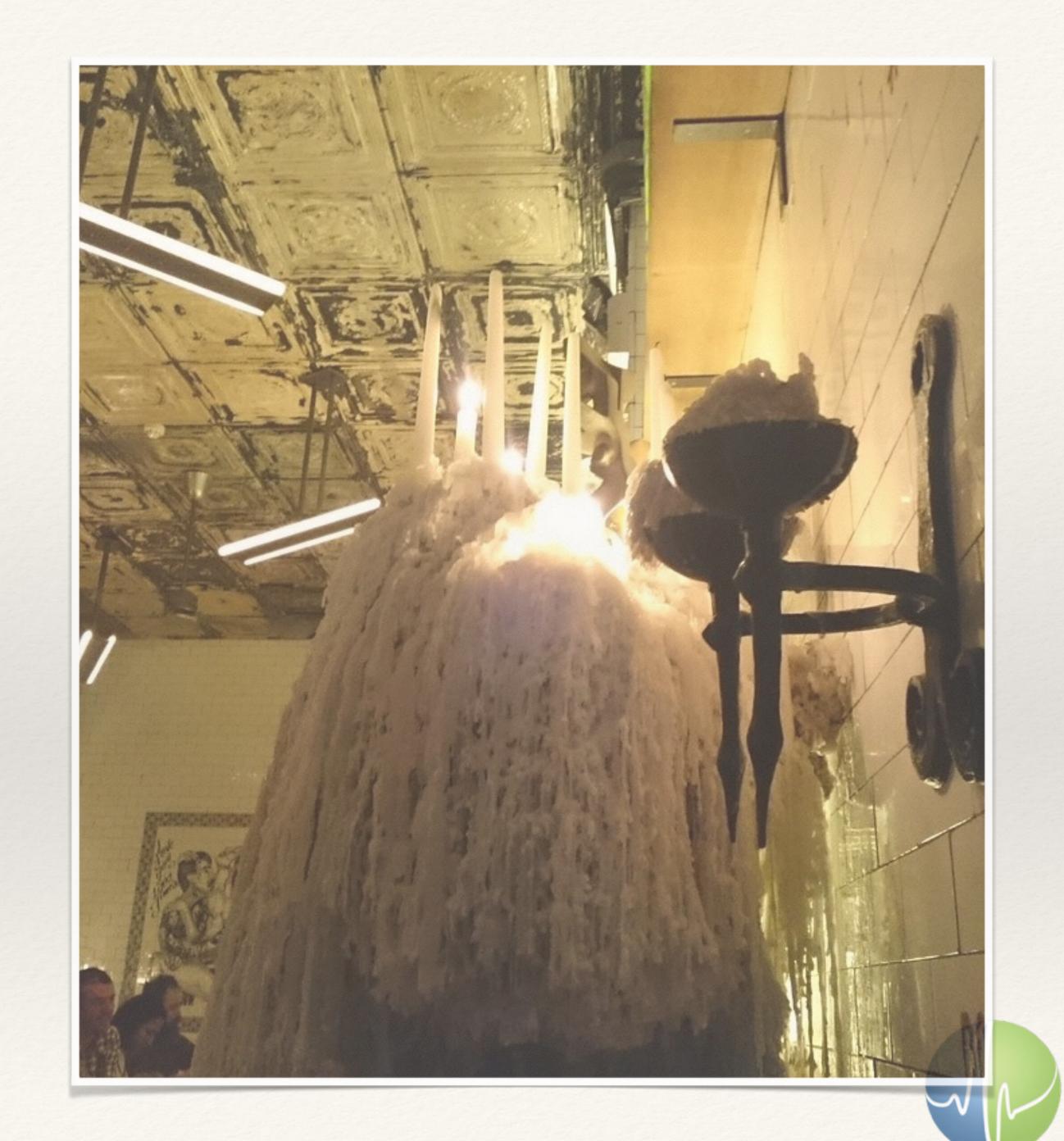
The whole point is to be low overhead

#### Screw Scribe

We push raw thrift over Fq github.com/circonus-labs/fq

Completely async publishing, lock free if using the C library.

Consolidating Zipkin's bad decisions: github.com/circonus-labs/fq2scribe



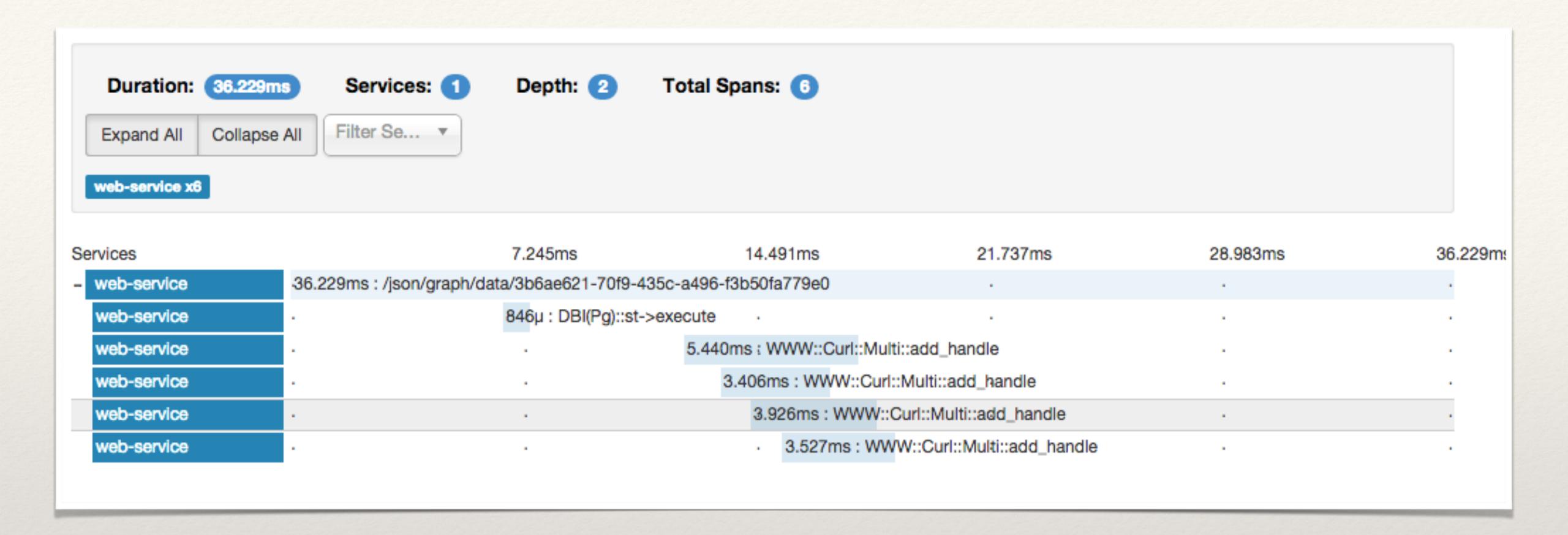
Telling computers what to do.

#### Zipkin is Java/Scala

Wrote C support:
<a href="mailto:github.com/circonus-labs/libmtev">github.com/circonus-labs/libmtev</a>

Wrote Perl support:
<a href="mailto:github.com/circonus-labs/circonus-tracer-perl">github.com/circonus-labs/circonus-tracer-perl</a>





### A sample trace: data from S2



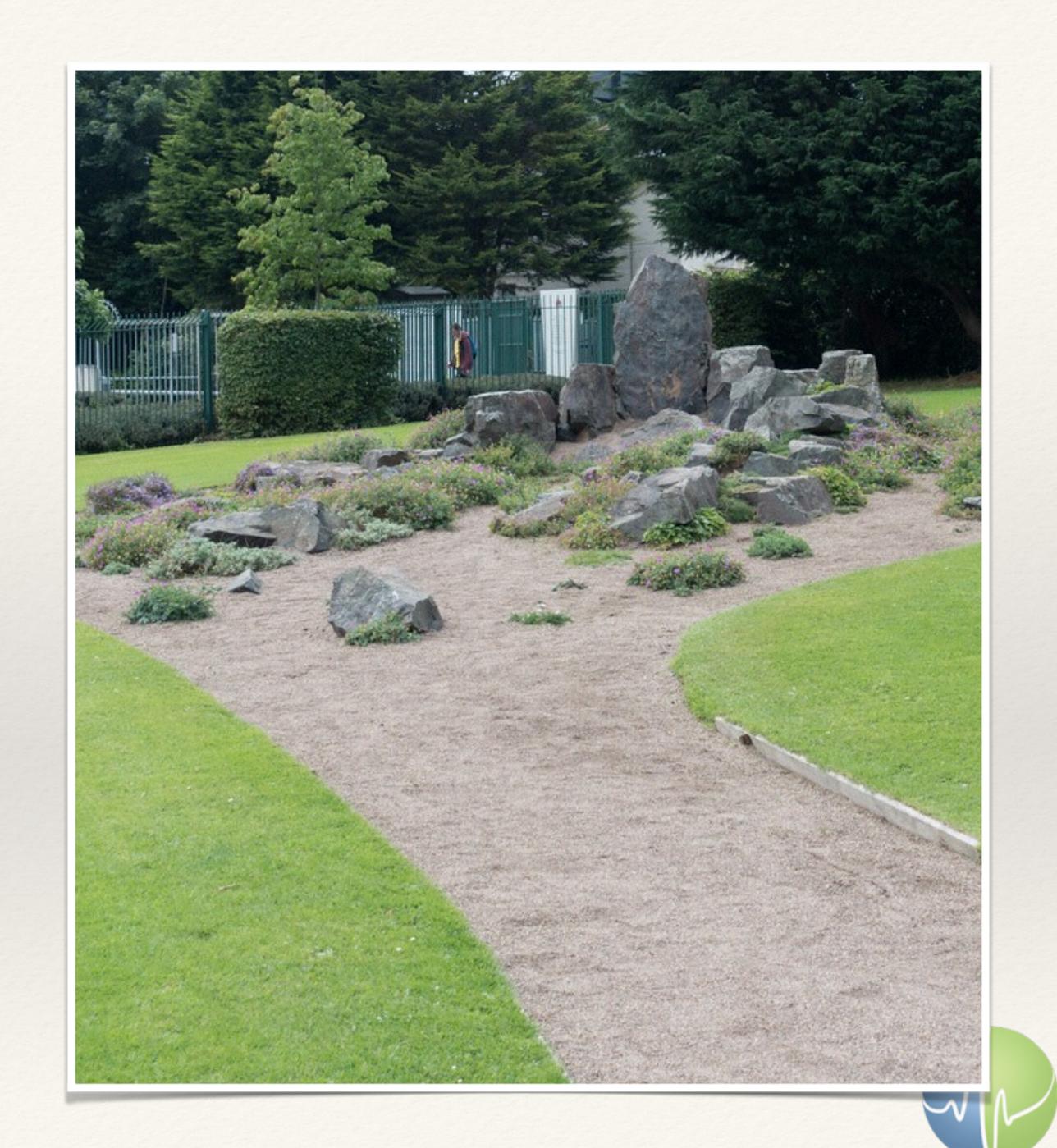
#### Celebration

### Day 1

Noticed unexpected topology queries.

Found a data location caching issue.

Shaved 350ms off every graph request.



#### Celebration

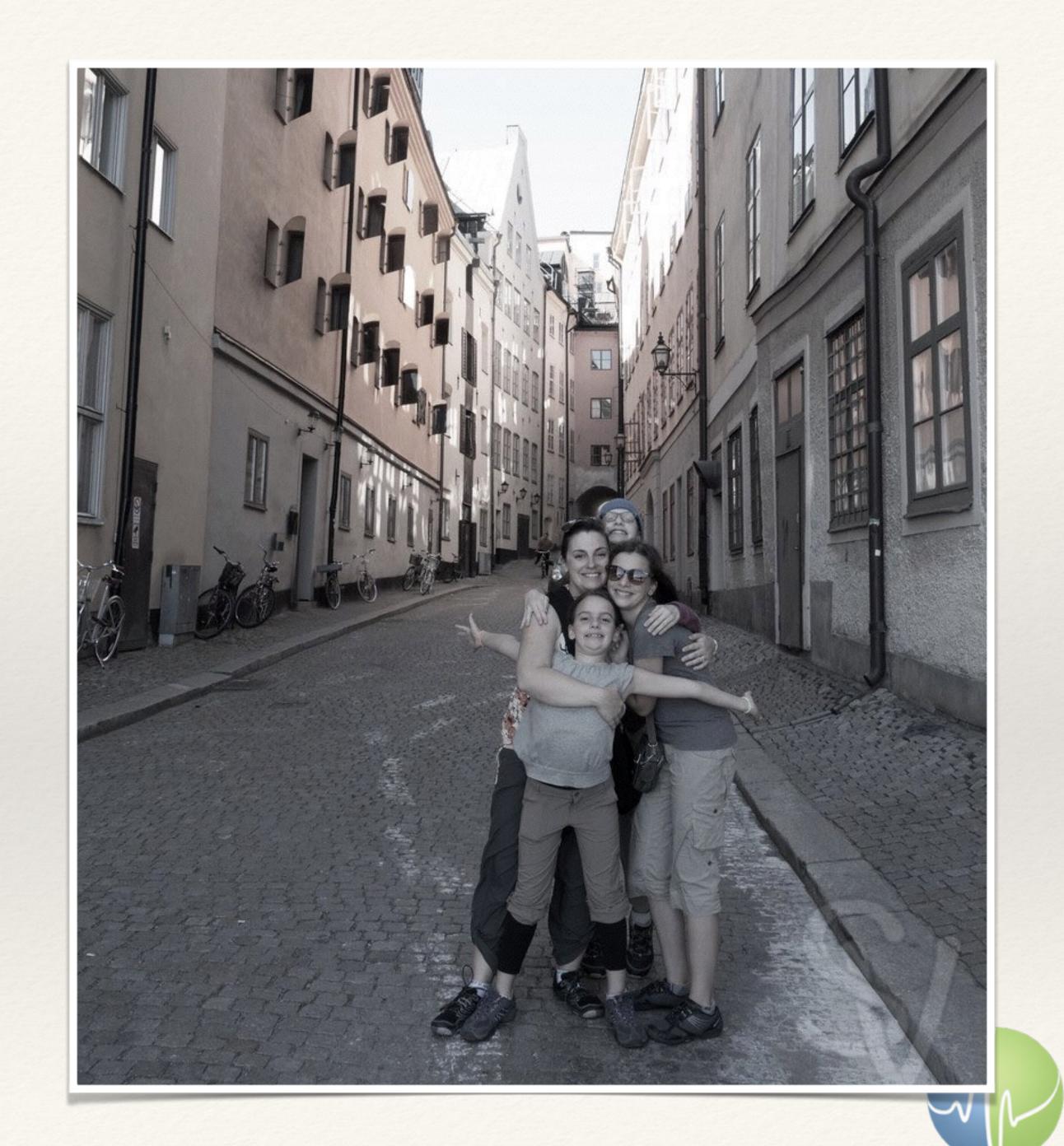
### Day 4-7

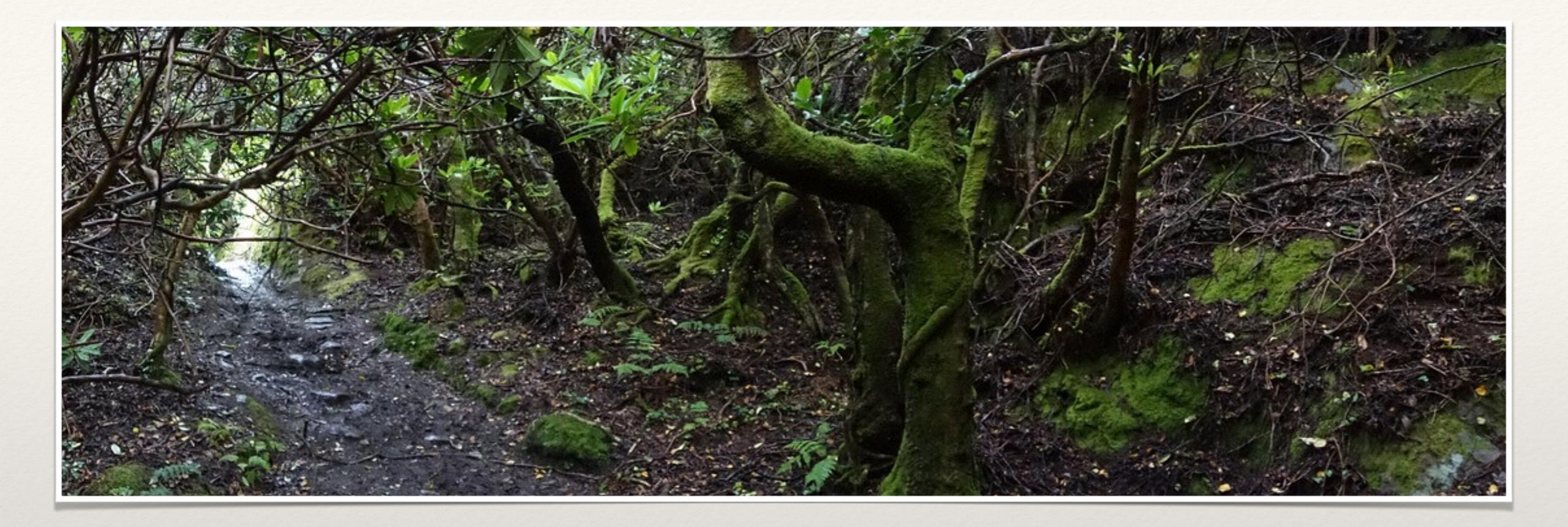
Noticed frequent 150ms stalls in internal REST.

Frequent == 90%+

Found a libcurl issue (async resolver).

Shaved 150ms\*(n\*0.9) off ~50% of page loads.





Tooling must expose fundamental systems behavior.



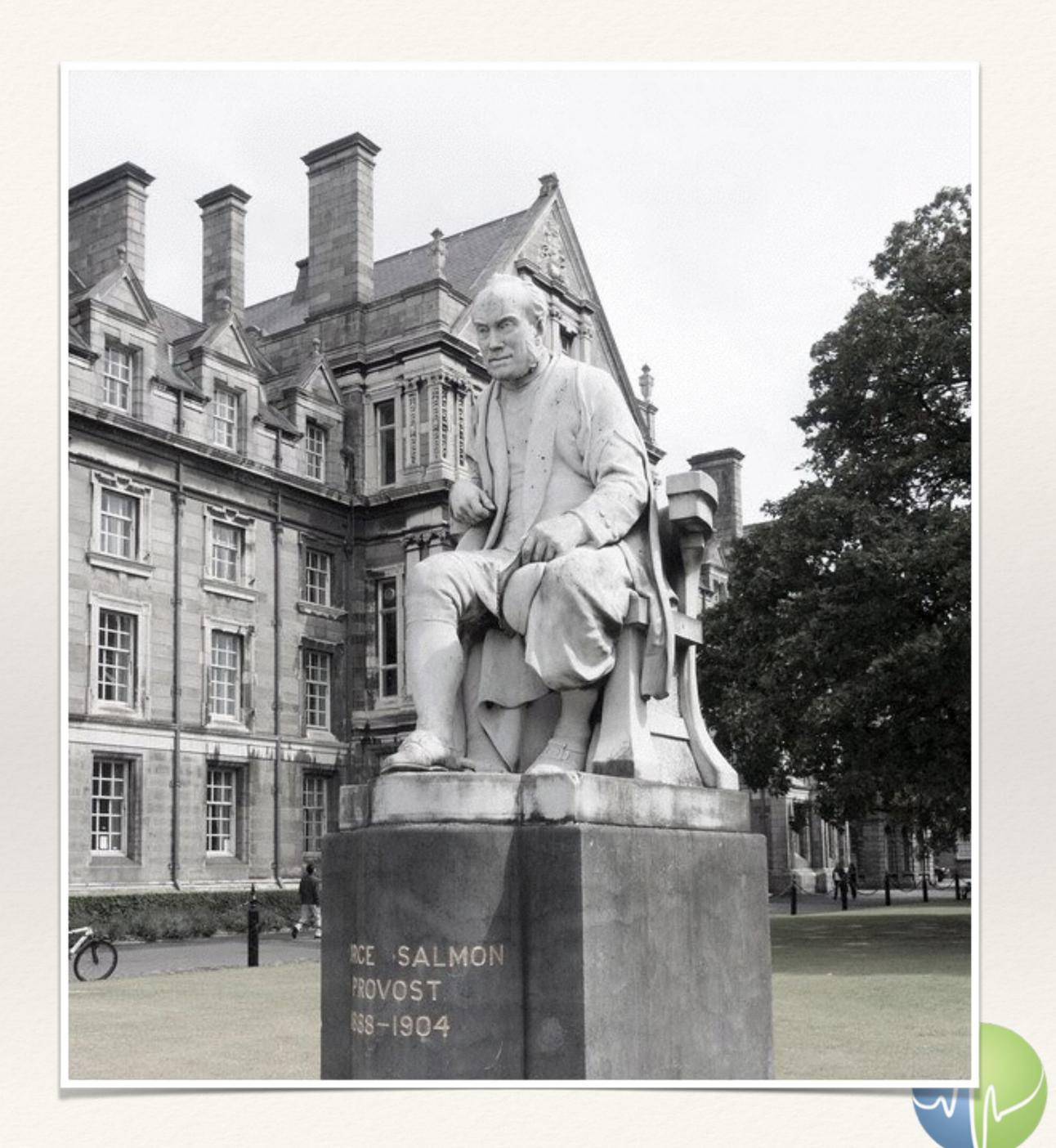
Sampling frequencies need to change.

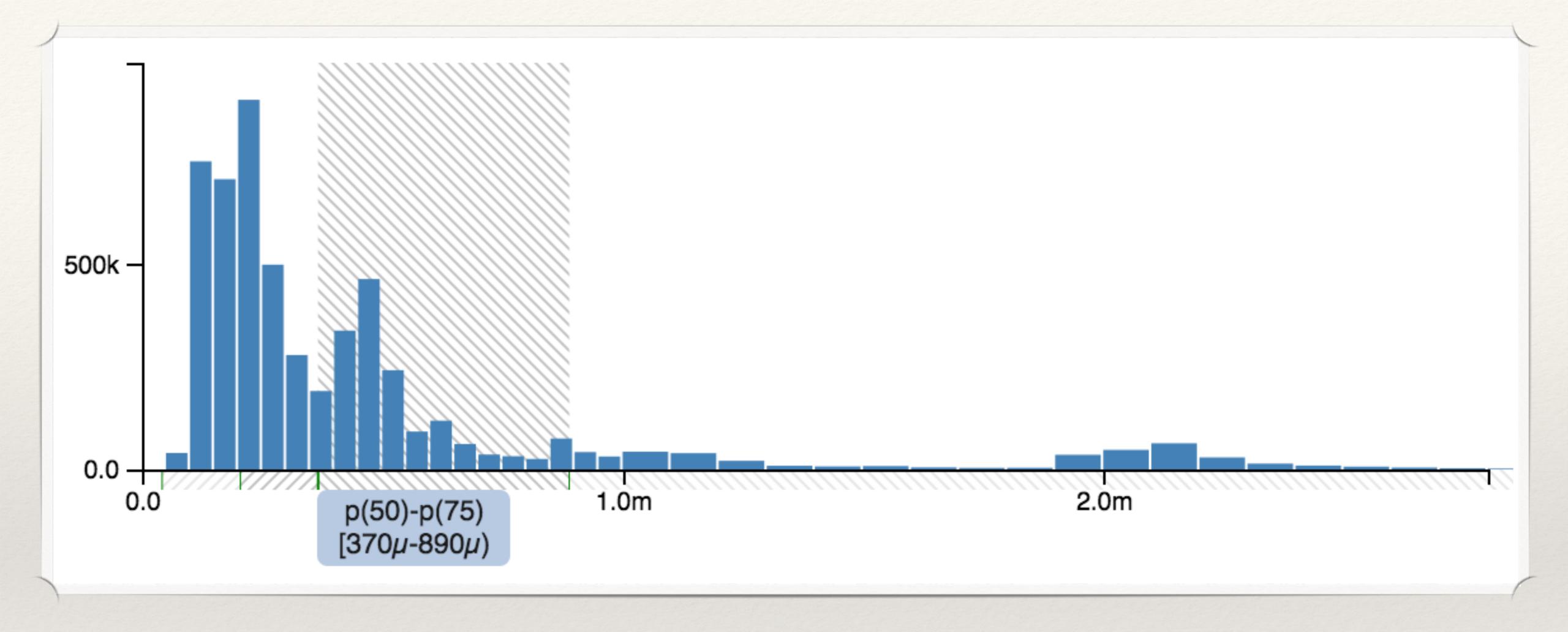
## First some statistical realities

If your model has outliers; and most do.

It is rare that you can confidently claim a change in behavior from a single datapoint.

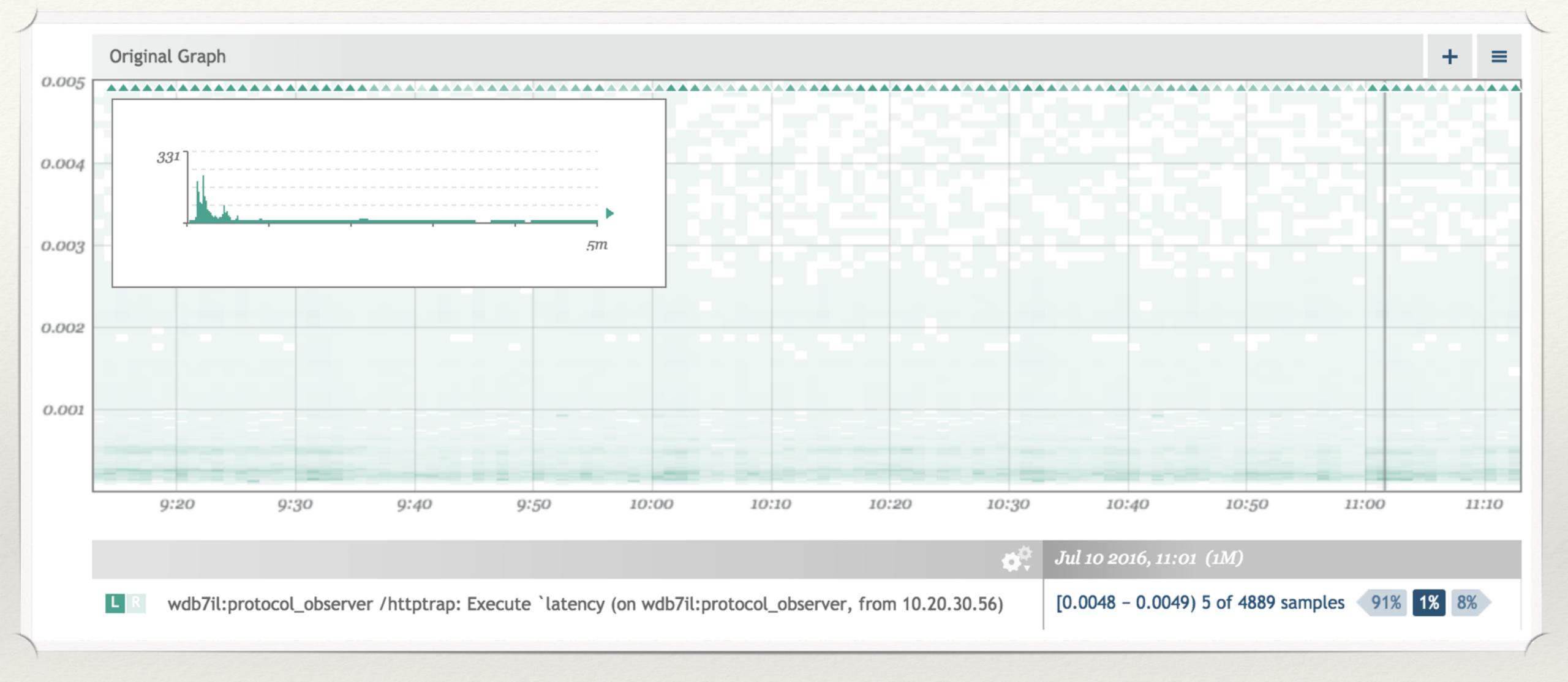
You need a lot of data.





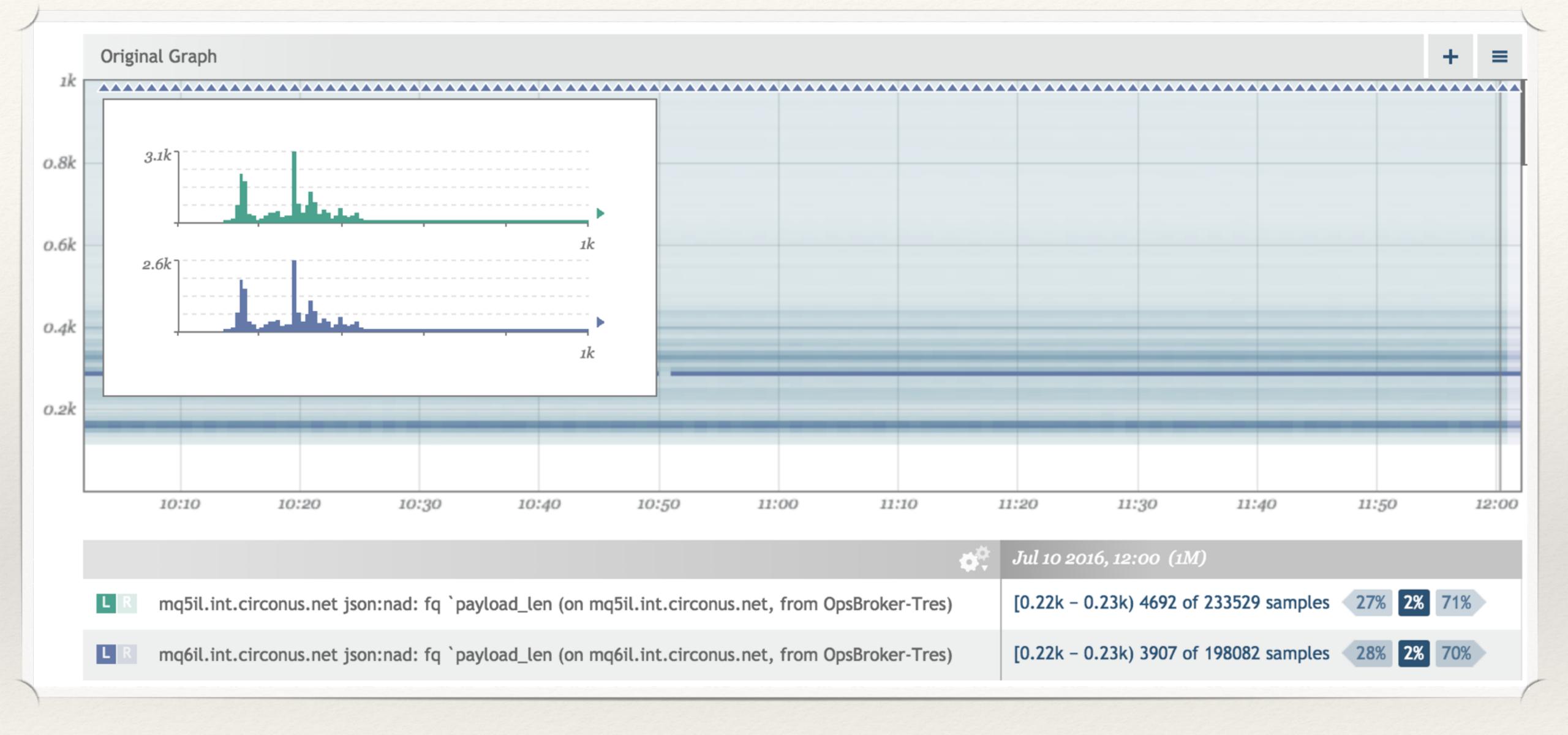
At high volume, understanding distributions well is the best we can do... at least today.





In order to model a system, you need to observe it correctly.





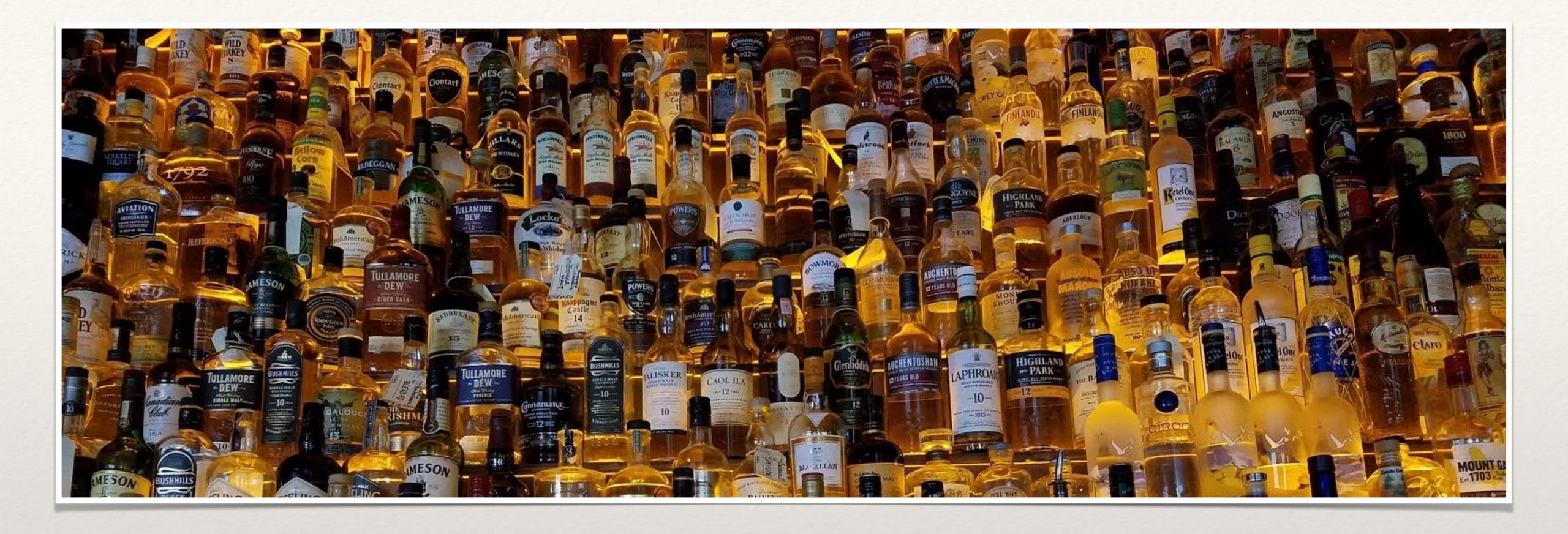
A more concise model of behavior is required.





Because analysis of <del>240MM data points</del>. 45 billion data points changes the scope.





#### Thanks!

