

# When Systems Flatline

Enhancing Incident Response with Learnings from the Medical Field

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#### **How Did We Get Here?**

Why Medicine is Relevant to SRE

#### From Auxiliary Systems to Critical Systems

- As technology adoption has increased, systems have gone from nice to have to necessary to have
- Critical systems across industries (medicine, energy, technology, etc) share overarching characteristics, particularly related to incident response





#### **No Silver Bullets**

Appropriate Use Cases and Considerations

#### **Key Considerations**

- Organizational dynamics and the myth of the one size fits all solution
- Works best inside an existing incident management framework
- Always remember that this enables building foundations, not ceilings





Algorithm Guided Decisions

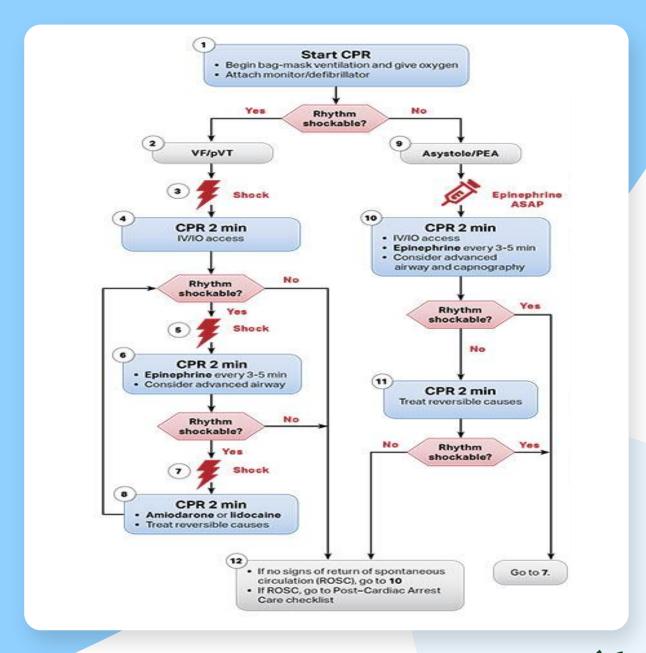
#### **Medical Background:**

- Common Example: ACLS Algorithm
- Critical situations are bucketed into general situations guided by algorithms
- Approach enables faster, standardized response
- Algorithms are not runbooks and enable dynamic decisions

- Bucket possible types of situations and generalized solutions to enable flexible response
- Standardize to simplify communication, roles, and decision points to reduce TTR
- Possible examples: switch failures, load balancer issues, storage failover, etc



# Example Advanced Cardiac Life Support Algorithm





Algorithm Guided Decisions

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# **Concept 2**Rapid Stabilization

#### **Medical Background:**

- Common Example: ATLS Protocol, Stop the Bleeding
- System to determine, rank, and treat the greatest threats to life
- Utilize limited information to make decisions of greatest impact
- Focus on solving the right problems at the right time

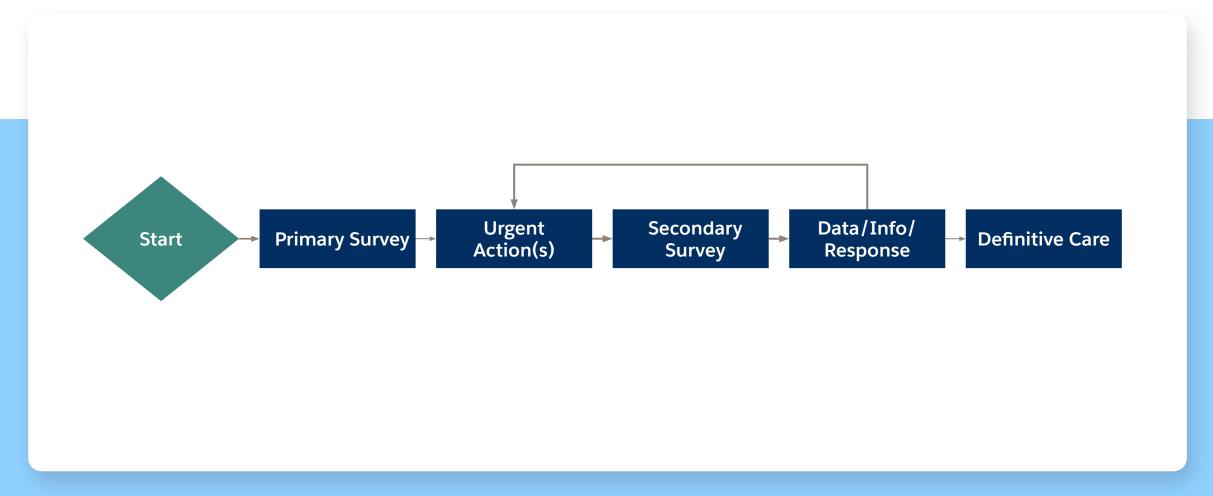
- Shift from "figuring out the why" to "minimizing the impact"
- "Mindset of the Recessionist" to rapidly stop damage and stabilize systems
- Possible examples: chaotic bridges, multiple red herrings or conflicting priorities



## **Simplified Overview of ATLS**

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(Advanced Trauma Life Support)







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Standardization and Checklists

#### **Medical Background:**

- Common Example: WHO Surgical Checklist
- Improve patient safety and reduce errors through standardization
- Reduce preventable sources of error
- Prevent "crossed wires" across multiple teams

- Reduce cognitive load during critical and chaotic moments
- Prevent errors or misses due to factors like tiredness or communication gaps
- Possible examples: protocol to start a bridge, change freezes, sending communications



# World Health Organization Surgery Checklist

#### **Surgical Safety Checklist**



| Before induction of anaesthesia   | Before skin incision   | Before patient leaves operating room  |
|---|--|---|
| (with at least nurse and anaesthetist)  | (with nurse, anaesthetist and surgeon)   | (with nurse, anaesthetist and surgeon)  |
| Has the patient confirmed his/her identity, site, procedure, and consent?  Yes  Is the site marked?  Yes  Not applicable  Is the anaesthesia machine and medication check complete?  Yes  Is the pulse oximeter on the patient and functioning?  Yes  Does the patient have a:  Known allergy?  No  Yes  Difficult airway or aspiration risk?  No  Yes, and equipment/assistance available  Risk of >500ml blood loss (7ml/kg in children)?  No  Yes, and two IVs/central access and fluids planned | Confirm all team members have introduced themselves by name and role.  Confirm the patient's name, procedure, and where the incision will be made.  Has antibiotic prophylaxis been given within the last 60 minutes?  Yes  Not applicable  Anticipated Critical Events  To Surgeon:  What are the critical or non-routine steps?  How long will the case take?  What is the anticipated blood loss?  To Anaesthetist:  Are there any patient-specific concerns?  To Nursing Team:  Has sterility (including indicator results) been confirmed?  Are there equipment issues or any concerns?  Is essential imaging displayed?  Yes  Not applicable | Nurse Verbally Confirms:  The name of the procedure  Completion of instrument, sponge and needle counts  Specimen labelling (read specimen labels aloud, including patient name)  Whether there are any equipment problems to be addressed  To Surgeon, Anaesthetist and Nurse:  What are the key concerns for recovery and management of this patient? |





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### In Conclusion

Key Takeaways



Concept 1

Algorithm Guided Decisions



**Concept 2** 

Rapid Stabilization



**Concept 3** 

Standardization and Checklists



